

# -COMMITTEE OF THE WHOLE MEETING AGENDA-

Meeting #: Date: Location: 274 Tuesday, April 22, 2025, 9:00 am Council Chambers & Zoom Webinar 7400 Prospect Street

This meeting is being recorded as authorized by the Video Recording & Broadcasting of Open Meetings Policy.

# 1. CALL TO ORDER

In honour of the Lilwat7ul, the Village of Pemberton acknowledges that we are meeting within the unceded territory of the Lilwat Nation.

I acknowledge the Chair of Generations present in this room, a symbolic reminder of our duty to future generations. May it inspire us to strive for a sustainable and just future for all.

# 2. APPROVAL OF AGENDA

#### **Recommendation:**

THAT the Committee of the Whole approves the agenda as presented.

 2025 BUDGET SESSION - BUDGET FINAL DRAFT Recommendation: THAT the Committee of the Whole accepts the 2025 draft budget as presented;

**AND THAT** the Committee of the Whole directs staff to prepare the 2025 five-year financial plan, tax, and utility rate bylaws for Council consideration in May.

### 4. TERMINATION

### Recommendation:

THAT the Committee of Whole terminates the meeting.

Pages

2



Date:	Tuesday, April 22, 2025
To:	Elizabeth Tracy, Chief Administrative Officer
From:	Thomas Sikora, Manager of Finance
Subject:	2025 Budget Session – Budget Final Draft

# **PURPOSE**

The purpose of this report is to present the updated 2025 budget for Committee of the Whole review, incorporating final revisions before tax and utility bylaws are brought to Council. Updates reflect the BC Assessment Revised Roll received in early April and Committee direction from previous sessions, including refined assumptions from the March 4, 2025 meeting, which includes a \$7,500 increase to the Community Enhancement Fund funded by a Spelkúmtn Community Forest Legacy Fund allocation.

# BACKGROUND

This is the sixth session of this budget cycle. The previous draft, reviewed on March 4, incorporated earlier Committee of the Whole direction. The 2024 year-end and audit remain in progress, so figures are preliminary and unaudited, subject to change.

The following resolutions were passed by the Committee of the Whole on February 25, 2025:

- **Resolution No. 270-3:** Directed staff to revise the 2025 operating budget by eliminating the external compensation review and making minor adjustments as needed.
- **Resolution No. 270-4:** Directed staff to include a **5% contribution to reserves** (4% to general reserves, 1% to RCMP service cost reserves).
- Resolution No. 270-5: Directed staff to include a 2.3% contribution to water reserves and a 3% contribution to sewer reserves in the draft budget.
- **Resolution No. 270-6:** Directed staff to amend the Spelkúmtn Community Forest Spending Policy (FIN-009) to establish a discretionary fund for Council-aligned projects.

### **DISCUSSION & COMMENTS**

The 2025 budget, developed in collaboration with department managers, was designed to align with Council's strategic plan. As discussed in previous sessions, there is significant pressure to maintain existing service levels as defined in the operate with excellence strategic priority. In addition, there is an overall inability to sustain continued low tax rates while maintaining aging and additional infrastructure, keeping up with rapid community growth, and developing reserves to support this plan.

### 2025 Budget

Based on the Committee's resolutions and direction to date, the 2025 budget includes the following:

Committee of the Whole Meeting No.274 2025 Budget Session- Budget Final Draft April 22, 2025 Page 2 of 4

- Operating budget to increase by \$255,000
- 5% additional contribution to reserves, allocated as:
  - 4% to general reserves.
  - 1% to a dedicated RCMP reserve.

# Five-Year Financial Plan

The Village of Pemberton continues to balance sustainable financial planning with infrastructure investment and service level maintenance. The five-year financial plan incorporates:

- **Reserve Contributions:** A structured increase to ensure long-term asset sustainability and preparation for policing cost transition
- Infrastructure Planning: Significant capital projects, including water and sewer upgrades, requiring long-term funding strategies, some of which are still to be determined
- Tax Rate Stability: Phased increases to mitigate sharp tax spikes while maintaining service delivery
- Growth Considerations: Adjustments in development revenue assumptions based on market conditions

# Utilities & Reserve Contributions

As directed by the Committee, the 2025 budget will include:

- Water Reserves: 2.3% contribution to support long-term infrastructure needs and maintenance
- Sewer Reserves: 3% contribution to address future capacity and end-of-life asset replacement
- **RCMP Reserves:** 1% dedicated contribution to prepare for the financial transition upon reaching a population of 5,000

### Water and Sewer Rates

Water and Sewer Rates have been updated to align with Council's direction to increase reserve contributions, ensuring financial sustainability while considering affordability for residents.

### Spelkúmtn Community Forest Policy and Updated Budget

- Policy Amendment: Staff returned March 15, 2025 with amendments to the Spelkúmtn Community Forest Legacy Spending Policy for Council review.
- Budget Adjustment: The Community Enhancement Fund will be topped up by \$7,500 from Spelkúmtn Community Forest revenues.

# COMMUNICATIONS

Residents were welcome to participate in the budget process through attendance at the Budget Open House on March 4, 2025. The Village has not received direct feedback or questions from that event or through Village budget emails.

Budget information has been included in the Village's eNEWS, on the Village Website and Facebook page, and updates have been features in the Pique Newsmagazine.

# LEGAL CONSIDERATIONS

The development and review of the annual budget meets with the requirements set out in legislation.

# **BUDGET & STAFFING**

The development of the annual budget is a component of the day-to-day operations of the Finance Department and has been incorporated into the annual work plan.

### INTERDEPARTMENTAL IMPACT

The budget was created in collaboration with department managers.

# COMMUNITY CLIMATE ACTION PLAN

Initiatives of the Community Climate Action are incorporated in departmental budgets and work plans.

# STRATEGIC PRIORITIES

The budget has been designed to align with the following strategic priorities:

- Plan and manage growth;
- Be prepared;
- Protect our environment;
- Cultivate trust; and
- Operate with excellence.

# **IMPACT ON THE REGION**

Development of the 2025 draft budget has no immediate impact on the region or neighboring jurisdictions. Of note, both Recreation and Fire and Rescue draft budgets will be presented to and reviewed with the Squamish-Lillooet Regional District at the Pemberton Valley Utilities and Services Committee and Fire Committee Meetings.

### ALTERNATIVE OPTIONS

There are no alternative options for consideration.

### RECOMMENDATIONS

**THAT** the Committee of the Whole accepts the 2025 draft budget as presented;

**AND THAT** the Committee of the Whole directs staff to prepare the 2025 five-year financial plan, tax, and utility rate bylaws for Council consideration in May.

# ATTACHMENTS:

Appendix A: 2025 Draft Operating Budget
Appendix B: 2025 Draft Capital Budget
Appendix C: 2025-2029 Draft 5 Year Plan
Appendix D: 2025 BC Assessment Revised Roll Report

Prepared by:	Thomas Sikora, Manager of Finance & CFO
CAO approval:	Elizabeth Tracy, Chief Administrative Officer

	of Pemberton					
2025 Bu						
	ril <b>15, 2025</b> s, Transfers					
<u>Nevenues,</u>						
			2024	2025	Variance over	Variance over C
			Budget	Budget	Budget (\$)	Budget (%)
Revenues						
	ation:				•	//DN //01
01-1-	-005000-6501	Transfer to/from Surplus			\$ \$	#DIV/0! #DIV/0!
01-1-	-006000-1301	Non-Market Change Residential (Class 1)	(\$1,748,259)	(\$1,957,563)	•	
	1-006000-1302	Utilities (Class 2)	(\$71,806)	(\$75,425)		5%
	-006000-1305	Light Industry (Class 5)	(\$174,432)	(\$175,675)		1%
	-006000-1306	Commercial (Class 6)	(\$624,851)	(\$684,521)	\$ (59,670)	10%
	-006000-1307	Frontage Collection	(\$316,680)	(\$433,922)	· · · / ·	37% A
	-006000-1308	Recreation/Non-Profit (Class 8)	(\$5,268)	(\$5,817)		10%
	-006000-1309 -006000-1310	Farm (Class 9) Community Enhancement Levy	(\$392) (\$7,500)	(\$443) (\$7,500)		13% 0%
	1-006000-1310	Community Initiatives and Opportunities	\$0	(\$7,500)	\$ -	#DIV/0!
	-006000-1312	Community Centre Parcel Tax	\$0		\$ -	#DIV/0!
01-1-	-006000-1313	Tax Penalties	(\$70,000)	(\$114,499)		64%
	-006000-1314	Tax Interest	(\$17,087)	(\$16,287)		-5%
	-006000-1315	Reserve Tax Collection	(\$125,000)	(\$262,790)		110%
	-006200-1350	GIL - BC Rail	(\$275)	(\$275)		0%
	-006200-1351 -006200-1352	GIL - BC Hydro GIL - Federal Government	(\$28,596) (\$6,300)	(\$28,596) (\$7,049)		0% 12%
	1-006300-1375	1% Revenue Grant - Telus	(\$6,685)	(\$6,685)		0%
	-006300-1376	1% Revenue Grant - BC Hydro	(\$46,845)	(\$46,845)		0%
01-1-	-006300-1377	1% Revenue Grant - Shaw	(\$2,456)	(\$2,456)		0%
	-006400-1400	Collections for School	(\$2,316,613)	(\$2,316,613)		0%
	-006400-1401	Collections for Policing Costs	(\$403,625)	(\$403,625)		0%
	-006400-1402 -006400-1404	Collections for SLRD Collections for STSRHD	(\$1,345,079) (\$64,301)	(\$2,442,596) (\$97,822)	<u>, , , , , , , , , , , , , , , , , , , </u>	<u> </u>
	1-006400-1405	Collections for MFA	(\$418)	(\$418)		0%
	-006400-1406	Collections for BCAA	(\$63,786)	(\$63,786)		0%
		Taxation Revenues	(\$7,446,254)	(\$9,151,208)	\$ (1,704,954)	23%
	eral Revenues:			(* ( * * * * * * * * * * * * * * * * *		=
	-006600-1450 -006650-1450	Investment Interest Income Interest Revenue - Accounts Receivable	(\$199,190) (\$4,315)	(\$189,278) (\$4,315)	9,912	-5% 0%
	1-007000-1550	Sundry Revenue	(\$4,313)	(\$4,313)	0	0%
	1-007000-1551	Revenue - Tax Certificates	(\$4,500)	(\$4,500)	0	0%
	-007000-1552	VOP Admin Fee - Fire Protection	(\$17,299)	(\$17,299)	0	0%
	-007000-1553	VOP Admin Fee - Rescue Service	(\$5,454)	(\$5,454)	0	0%
	-007100-1600	Rentals	(\$79,384)	(\$79,384)	0	0%
Tota	al General Reven		(\$317,642)	(\$307,730)	9,912	-3%
Gran	nt Revenues:					
	-007200-1671	Grants - Provincial - Small Communities Fund	(\$425,000)	(\$459,000)	(34,000)	8%
			(******	(+,)	0	#DIV/0!
	es of Service:				0	#DIV/0!
	-007300-1555	SOS - Admin reclass	(\$14,000)	(\$14,000)	0	0%
1	-007300-1556	SOS - Water Reclass	(\$538,234)	(\$538,234)	(0)	0%
	-007300-1557 -007300-1558	SOS - Sewer Reclass SOS - Airport Reclass	(\$493,381) (\$67,279)	(\$493,381) (\$67,279)	0	0% 0%
	al SOS		(\$1,112,894)	(\$1,112,894)	(34,000)	0%
			(+	(+ . , , ,	(0,000)	
Total reve	enues		(\$9,301,790)	(\$11,030,832)	(1,763,042)	17%
Transfers:	S:					
		Allocate Admin General Taxation	\$1,987,053	\$2,135,044	147,991	7%
		Allocate Legislative General Taxation	\$152,028	\$151,165	(863)	-1%
		Allocate Fire General Taxation	\$542,243	\$542,554	311	0%
		Allocate Development General Taxation	\$186,787	\$46,135	(140,652)	-75%
		Allocate Public Works/ Parks General Taxation	\$1,652,011	\$1,931,178	279,167	17%
		Allocate Transit General Taxation	\$109,428	\$171,763	62,335	57%
		Allocate Rec General Surplus Allocate Water Surplus	\$0 \$0	\$0 \$0	0	#DIV/0! #DIV/0!
		Allocate Sewer Surplus	\$0	\$0 \$0	0	#DIV/0!
		Allocate Airport General Taxation	\$41,369	\$36,951	(4,418)	-11%
	2-008700-6475	Transfer - School Levy	\$2,316,613	\$2,316,613	0	0%
	2-008700-6476	Transfer - Police Tax	\$403,625	\$403,625	0	0%
	2-008700-6477	Transfer - SLRD	\$1,345,079	\$2,442,596	1,097,517	82%
	2-008700-6479 2-008700-6480	Transfer - STSRHD Transfer - MFA	\$64,301 \$418	\$97,822 \$418	33,521	<u> </u>
	2-008700-6480	Transfer - BCAA	\$418	\$418	0	0%
	2-008800-6501	Reclass Frontage to Water Revenue Fund	\$99,985	\$216,242	116,257	116%
	2-008800-6502	Reclass Frontage to Sewer Revenue Fund	\$212,065	\$212,065	0	0%
01-2-	2-008800-6504	Transfer to General - Capital			0	#DIV/0!
	2-008800-6505	Transfer to Future Reserves	\$125,000	\$262,875	137,875	110% In
01-2-	2-008800-6509	Transfer to/from Future Reserves	¢0.004.700	¢44.000.000	0	#DIV/0!
		Total transfers	\$9,301,790	\$11,030,832	1,729,041	-2%
		(Surplus)/Deficit	\$0	(\$0)	(34,000)	
			0.00%	\$0		1

omments
sumes 1/4 year finacing WTP
cludes 4% increase general, 1% RCMP

01-2-108100-6103 01-2-108200-6125 01-2-108200-6126 01-2-108200-6128 01-2-108200-6128 01-2-108200-6129 01-2-108200-6129 01-2-108300-6450 01-2-108300-6451 01-2-108300-6454 01-2-108400-6175 01-2-108400-6454 Operating Expenses riorities: 01-2-108400-6170	Admin - Contract & Consultant Labour         Admin - Records Management         Admin - Maintenance         Admin - Parts & Supplies         Admin - Hardware         Admin/Bylaw - Fuel & Oil         Admin/Bylaw - Servicing         Amortization Expense - General         Promotions/Community Enhancement         Community Init. & Opport. Fund         Climate Action Carbon Tax Credits         Admin - Bylaw Enforcement Exp         Admin - Emergency Management         Project Admin - General Expense         PDIF- PVUS direction upcoming         Reconciliation Consultation         Accessibility Plan         Council Engagement         Building- Daycare         HVAC Repairs         Bylaw Truck         Municipal Hall Equipment         Gateway Sign Project         E Charging Station         Municipal Hall and Council Chambers Building	\$66,000 \$7,500 \$40,000 \$15,000 \$24,637 \$3,000 \$2,000 \$0 \$8,300 \$0 \$5,301 \$40,647 \$2,180,168 \$12,600 \$28,000 \$28,000 \$28,000 \$28,000 \$28,000 \$28,000 \$28,000 \$28,000 \$28,000	\$55,000 \$4,240 \$44,708 \$14,000 \$19,000 \$2,200 \$2,000 \$2,000 \$15,000 \$4,265 \$102,000 \$2,332,644 \$12,600 \$20,500 \$4,500 \$4,500 \$4,500 \$4,500 \$10,000 65,000 \$2,455,244	(\$3,260) \$4,708 (\$1,000) (\$5,637) (\$800) (\$5,637) (\$800) \$0 \$0 \$0 \$0 \$0 \$1,036) \$61,353 \$152,476 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$61,353 \$152,476 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	-43% 12% -7% -23% -27% 0% #DIV/0! 81% #DIV/0! #DIV/0! -20% 151% 7% -100% -137% #DIV/0! #DIV/0! -120% -57.7 #DIV/0! -110% -110% -120%	RM Consultant deferred t Fire alarms, cleaning and 2025: Hardware replacem Added SCF funding in 20 moved to SLRD CARIP grant no longer ex Includes WAG annual fee Includes \$40k UBCM CEI Recovered through PDIF \$10k for NUK?W7áNTW/ 6 Coouncil lead engagem \$2.8M daycare incurred Deferred delivery until spr Covid 19 Funding
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01-2-108100-6103 01-2-108100-6104 01-2-108200-6125 01-2-108200-6126 01-2-108200-6128 01-2-108200-6129 01-2-108200-6129 01-2-108300-6450 01-2-108300-6451 01-2-108300-6454 01-2-108400-6175 01-2-108400-6454 Operating Expenses riorities: 01-2-108400-6170	Admin - Contract & Consultant Labour         Admin - Records Management         Admin - Maintenance         Admin - Parts & Supplies         Admin - Hardware         Admin/Bylaw - Fuel & Oil         Admin/Bylaw - Servicing         Amortization Expense - General         Promotions/Community Enhancement         Community Init. & Opport. Fund         Climate Action Carbon Tax Credits         Admin - Bylaw Enforcement Exp         Admin - Emergency Management	\$7,500 \$40,000 \$15,000 \$24,637 \$3,000 \$2,000 \$0 \$8,300 \$0 \$5,301 \$40,647 \$2,180,168 \$12,600 \$28,000 \$28,000	\$55,000 \$4,240 \$44,708 \$14,000 \$2,200 \$2,000 \$2,000 \$15,000 \$4,265 \$102,000 \$2,332,644 \$12,600 \$20,500 \$4,500 \$4,500	(\$3,260) \$4,708 (\$1,000) (\$5,637) (\$800) \$0 \$0 \$0 \$0 \$0 \$0 \$0 (\$1,036) \$61,353 \$152,476 \$0 \$0 (\$7,500) \$0 (\$7,500) \$0 (\$7,500) \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	-43% 12% -7% -23% -27% 0% #DIV/0! 81% #DIV/0! #DIV/0! -20% 151% 7% -100% -137% #DIV/0! #DIV/0! -120% -57.7 #DIV/0!	RM Consultant deferred to Fire alarms, cleaning and 2025: Hardware replacem Added SCF funding in 20 moved to SLRD CARIP grant no longer ex Includes WAG annual fee Includes \$40k UBCM CEI Recovered through PDIF \$10k for NUK?W7áNTW/ 6 Coouncil lead engagem \$2.8M daycare incurred
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01-2-108100-6103 01-2-108100-6104 01-2-108200-6125 01-2-108200-6126 01-2-108200-6127 01-2-108200-6128 01-2-108200-6129 01-2-108200-6129 01-2-108300-6450 01-2-108300-6451 01-2-108300-6454 01-2-108400-6175 01-2-108400-6454 <b>Operating Expenses</b> riorities: 01-2-108400-6170	Admin - Contract & Consultant Labour Admin - Records Management Admin - Maintenance Admin - Parts & Supplies Admin - Hardware Admin/Bylaw - Fuel & Oil Admin/Bylaw - Servicing <i>Amortization Expense - General</i> Promotions/Community Enhancement Community Init. & Opport. Fund Climate Action Carbon Tax Credits Admin - Bylaw Enforcement Exp Admin - Emergency Management PDIF- PVUS direction upcoming Reconciliation Consultation Accessibility Plan	\$7,500 \$40,000 \$15,000 \$24,637 \$3,000 \$2,000 \$0 \$8,300 \$0 \$8,300 \$0 \$5,301 \$40,647 <b>\$2,180,168</b> \$12,600	\$55,000 \$4,240 \$44,708 \$14,000 \$19,000 \$2,200 \$2,000 \$15,000 \$4,265 \$102,000 \$2,332,644 \$12,600 \$20,500	(\$3,260) \$4,708 (\$1,000) (\$5,637) (\$800) \$0 \$0 \$0 \$6,700 \$0 (\$1,036) \$61,353 <b>\$152,476</b> \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	-43% 12% -7% -23% -27% 0% #DIV/0! 81% #DIV/0! #DIV/0! -20% 151% 7% -100% -137%	RM Consultant deferred to Fire alarms, cleaning and 2025: Hardware replacem Added SCF funding in 20 moved to SLRD CARIP grant no longer ex Includes WAG annual fee Includes \$40k UBCM CEI Recovered through PDIF \$10k for NUK?W7áNTW/
01-2-108100-6103 01-2-108100-6104 01-2-108200-6125 01-2-108200-6126 01-2-108200-6127 01-2-108200-6128 01-2-108200-6129 01-2-108200-6129 01-2-108300-6450 01-2-108300-6451 01-2-108300-6454 01-2-108400-6175 01-2-108400-6454 <b>Operating Expenses</b> riorities: 01-2-108400-6170	Admin - Contract & Consultant Labour Admin - Records Management Admin - Maintenance Admin - Parts & Supplies Admin - Hardware Admin/Bylaw - Fuel & Oil Admin/Bylaw - Servicing <i>Amortization Expense - General</i> Promotions/Community Enhancement Community Init. & Opport. Fund Climate Action Carbon Tax Credits Admin - Bylaw Enforcement Exp Admin - Emergency Management PDIF- PVUS direction upcoming Reconciliation Consultation Accessibility Plan	\$7,500 \$40,000 \$15,000 \$24,637 \$3,000 \$2,000 \$0 \$8,300 \$0 \$8,300 \$0 \$5,301 \$40,647 <b>\$2,180,168</b> \$12,600	\$55,000 \$4,240 \$44,708 \$14,000 \$19,000 \$2,200 \$2,000 \$15,000 \$4,265 \$102,000 \$2,332,644 \$12,600 \$20,500	(\$3,260) \$4,708 (\$1,000) (\$5,637) (\$800) \$0 \$0 \$0 \$0 \$0 (\$1,036) \$61,353 \$152,476 \$0 \$0 (\$7,500)	-43% 12% -7% -23% -27% 0% #DIV/0! 81% #DIV/0! #DIV/0! #DIV/0! -20% 151% 7%	RM Consultant deferred to Fire alarms, cleaning and 2025: Hardware replacem Added SCF funding in 202 moved to SLRD CARIP grant no longer ex Includes WAG annual fee Includes \$40k UBCM CEF Recovered through PDIF \$10k for NUK?W7áNTWA
01-2-108100-6103 01-2-108100-6104 01-2-108200-6125 01-2-108200-6126 01-2-108200-6127 01-2-108200-6128 01-2-108200-6129 01-2-108200-6129 01-2-108300-6450 01-2-108300-6451 01-2-108300-6454 01-2-108400-6175 01-2-108400-6454 <b>Operating Expenses</b>	Admin - Contract & Consultant Labour Admin - Records Management Admin - Maintenance Admin - Parts & Supplies Admin - Hardware Admin/Bylaw - Fuel & Oil Admin/Bylaw - Servicing <i>Amortization Expense - General</i> Promotions/Community Enhancement Community Init. & Opport. Fund Climate Action Carbon Tax Credits Admin - Bylaw Enforcement Exp Admin - Emergency Management Project Admin - General Expense PDIF- PVUS direction upcoming	\$7,500 \$40,000 \$15,000 \$24,637 \$3,000 \$2,000 \$0 \$8,300 \$0 \$8,300 \$0 \$5,301 \$40,647 <b>\$2,180,168</b> \$12,600	\$55,000 \$4,240 \$44,708 \$14,000 \$19,000 \$2,200 \$2,000 \$2,000 \$15,000 \$4,265 \$102,000 <b>\$2,332,644</b> \$12,600	(\$3,260) \$4,708 (\$1,000) (\$5,637) (\$800) \$0 \$0 \$0 \$6,700 \$0 \$61,036) \$61,353 <b>\$152,476</b> \$0 \$0 \$0 \$0 \$0 \$1,036) \$61,353 \$152,476	-43% 12% -7% -23% -27% 0% #DIV/0! 81% #DIV/0! #DIV/0! #DIV/0! -20% 151% 7%	RM Consultant deferred to Fire alarms, cleaning and 2025: Hardware replacem Added SCF funding in 202 moved to SLRD CARIP grant no longer ex Includes WAG annual fee Includes \$40k UBCM CEF
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01-2-108100-6103 01-2-108100-6104 01-2-108200-6125 01-2-108200-6126 01-2-108200-6127 01-2-108200-6128 01-2-108200-6129 01-2-108250-6023 01-2-108300-6450	Admin - Contract & Consultant Labour Admin - Records Management Admin - Maintenance Admin - Parts & Supplies Admin - Hardware Admin/Bylaw - Fuel & Oil Admin/Bylaw - Servicing <i>Amortization Expense - General</i> Promotions/Community Enhancement	\$7,500 \$40,000 \$15,000 \$24,637 \$3,000 \$2,000 \$2,000 \$0 \$8,300	\$55,000 \$4,240 \$44,708 \$14,000 \$19,000 \$2,200 \$2,000	(\$3,260) \$4,708 (\$1,000) (\$5,637) (\$800) \$0 \$0 \$0 \$6,700	-43% 12% -7% -23% -27% 0% #DIV/0! 81%	RM Consultant deferred to Fire alarms, cleaning and 2025: Hardware replacem Added SCF funding in 202
01-2-108100-6103 01-2-108100-6104 01-2-108200-6125 01-2-108200-6126 01-2-108200-6127 01-2-108200-6128 01-2-108200-6129	Admin - Contract & Consultant Labour Admin - Records Management Admin - Maintenance Admin - Parts & Supplies Admin - Hardware Admin/Bylaw - Fuel & Oil Admin/Bylaw - Servicing	\$7,500 \$40,000 \$15,000 \$24,637 \$3,000 \$2,000	\$55,000 \$4,240 \$44,708 \$14,000 \$19,000 \$2,200	(\$3,260) \$4,708 (\$1,000) (\$5,637) (\$800) \$0	-43% 12% -7% -23% -27% 0%	RM Consultant deferred to Fire alarms, cleaning and
01-2-108100-6103 01-2-108100-6104 01-2-108200-6125 01-2-108200-6126 01-2-108200-6127	Admin - Contract & Consultant Labour Admin - Records Management Admin - Maintenance Admin - Parts & Supplies Admin - Hardware	\$7,500 \$40,000 \$15,000 \$24,637	\$55,000 \$4,240 \$44,708 \$14,000 \$19,000	(\$3,260) \$4,708 (\$1,000) (\$5,637)	-43% 12% -7% -23%	RM Consultant deferred to Fire alarms, cleaning and
01-2-108100-6103 01-2-108100-6104 01-2-108200-6125	Admin - Contract & Consultant Labour Admin - Records Management Admin - Maintenance	\$7,500 \$40,000	\$55,000 \$4,240 \$44,708	(\$3,260) \$4,708	-43% 12%	RM Consultant deferred to Fire alarms, cleaning and
01-2-108100-6103 01-2-108100-6104	Admin - Contract & Consultant Labour Admin - Records Management	\$7,500	\$55,000 \$4,240	(\$3,260)	-43%	RM Consultant deferred to
		¢66.000		(000)	470/	Poducod by anterior
		\$45,000			0%	Increase to allow for us to
01-2-108000-6999 01-2-108100-6100	Penny Rounding Expense Admin - Accounting	\$0 \$45,100	\$0 \$50,000	\$0 \$4,900	#DIV/0! 11%	Estimate from Audit letter
)1-2-108000-6527	Admin - Debt Principal	\$61,758	\$43,825	(\$17,933)	-29%	Update to debt schedule f 5 year financing on Bylaw
)1-2-108000-6026	Admin - Website	\$14,000	\$6,200	(\$7,800)	-56%	Website licence, savings
)1-2-108000-6021	Admin - Consultation & Special Evt.	\$8,900	\$8,900	\$0	0%	FUN Committee
)1-2-108000-6020	Admin - Training	\$10,500 \$21,500	\$13,000 \$21,500	\$0		Includes Zoom licenses (s Stabilized investment in tr
01-2-108000-6016	Admin - Community School Expense	\$0	\$0	\$0	#DIV/0!	Discontinued for 2024
)1-2-108000-6014	Admin - IT/Software	\$110,000	\$115,841	\$5,841	5%	IT contract, maintenance a AAP advertising, no expect
		\$6,000 \$0	\$6,000 \$0	\$0 \$0	0% #DIV/0!	Previously CBC Tower Re
)1-2-108000-6011	Admin - Telephone	\$11,500	\$11,500	\$0	0%	Sustained reduction in off
)1-2-108000-6008	Admin - Postage	\$5,400 \$2,000	\$5,400 \$2,500	<u>.</u>	}	Saved on business licence Sustained reduction in off
)1-2-108000-6007	Admin - Photocopier	\$2,750	\$2,500	(\$250)	-9%	Municipal Insurance Asso Sustained reduction in off
)1-2-108000-6005	Admin - Advertising	\$12,000	\$13,500	\$1,500	13%	Pique ads and digital strat
01-2-108000-6003 01-2-108000-6004	Admin - Travel, Meals & Accommodation Admin - Interest,Comm. & Bank Fees	\$7,500 \$2,000	\$14,000 \$2,765	l	87% 38%	To support training investr
)1-2-108000-6002	Admin - Benefits	\$216,531	\$224,571	\$8,040	4%	
)1-2-108000-0000		\$1 345 302	\$1 444 888	\$00 585	7 /1%	Full staffing, merit increas
ting Expenses:				·		
01-1-107600-6500 revenues	Admin - Transfer from Reserve	\$0 ( <b>\$2,797,768</b> )	\$0 ( <b>\$2,455,244</b> )	\$0 \$342,524	#DIV/0! - <b>12%</b>	
)1-1-107500-1990	MFA Proceeds	\$0		\$0	#DIV/0!	
01-1-107300-1925	Admin - Other Revenue - Misc	(\$35,000)	(\$21,500)	\$13,500	-39%	NUK?W7áNTWAL GATHERIN
)1-1-107200-1675 )1-1-107200-1676	Contribution - Other - General Transit - Contributions	(\$12,600)	(\$77,600)	<mark>(\$65,000)</mark> \$0		PDIF- PVUS direction upcom CEF Sign Admin and misc
01-1-107200-1674	Contribution - Other Govt - General			\$0	#DIV/0!	Training Grants
01-1-107300-1930	Covid Recovery Funds	(\$67,490)	(\$10,000)	\$57,490	-85%	Zoom \$2k,Office Coordina
01-1-107200-1670 01-1-107200-1671	Grant - Provincial Project - General	\$0 (\$597,000)	(\$10,000) (\$110,000)	<mark>(\$10,000)</mark> \$487,000	}~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	\$10k Canada Community Bu Emergency Management: \$4
)1-1-106900-1503	Licenses - Business	(\$89,000)	(\$85,000)	\$4,000	-4%	Building relationships, inc Cannabis business fees redu
)1-1-106900-1500	Admin - Application Fees	\$0		\$0	#DIV/0!	
		(\$1,500)	(\$1,500)	\$0 \$0		Growth with increased on Reduced to to education a
01-1-106800-1471	Surplus Carryforward Fines - Dog Ticketing Fees	(\$125)	(\$100)	\$0 \$25	#DIV/0! -20%	Focus on education and v
IUES:	Allocate to Admin General Taxation	(\$1,987,053)	(\$2,135,044)	(\$147,991)	7%	
		2024 Budget	2025 Budget	Variance over Budget (\$)	Variance over Budget (%)	Comments
Create opportunities to conn	ect Council with the community					
		ains capacity alongs	side community an	owth		
e Mandate:						
	rvices					
ge of Pemberton						
	Budget pril 15, 2025 istrative and Financial Se Mandate: eliver 2025 budget in align perate with excellence thro reate opportunities to conn uild relationships with Indig Ues: 1-1-106800-1471 1-1-106800-1472 1-1-106800-1472 1-1-106900-1500 1-1-106900-1502 1-1-106900-1503 1-1-107200-1670 1-1-107200-1670 1-1-107200-1671 1-1-107200-1673 1-1-107200-1673 1-1-107200-1675 1-1-107200-1675 1-1-107200-1675 1-1-107200-1675 1-1-107200-1675 1-1-107300-1925 1-1-107500-1990 1-2-108000-6000 1-2-108000-6003 1-2-108000-6003 1-2-108000-6005 1-2-108000-6005 1-2-108000-6005 1-2-108000-6005 1-2-108000-6005 1-2-108000-6019 1-2-108000-6019 1-2-108000-6020 1-2-108000-6020 1-2-108000-6020 1-2-108000-6019 1-2-108000-6020 1-2-108000-6020 1-2-108000-6020 1-2-108000-6020 1-2-108000-6020 1-2-108000-6020 1-2-108000-6020 1-2-108000-6020 1-2-108000-6020 1-2-108000-6020 1-2-108000-6020 1-2-108000-6015 1-2-108000-6020 1-2-108000-6010 1-2-108000-6020 1-2-1080	Budget         spril 15, 2025         istrative and Financial Services         a Mandate:         eliver 2025 budget in alignment with Council's vision and strategic priorities         perate with excellence through establishment of an organizational structure that retreate opportunities to connect Council with the community         uild relationships with Indigenous Nations to cultivate trust and lay the foundation for         surgius Carryforward         1-1-106800-1471         Fines - Dog Ticketing Fees         1-106800-1472         Fines - Dog Ticketing Fees         1-106800-1502         1-106800-1600         Admin - Application Fees         1-106900-1502         1-106900-1503         1-107200-1670         Grant - Federal Project - General         1-107200-1671         Grant - Provincial Project - General         1-107200-1673         Grant - Other Project - General         1-107200-1674         Contribution - Other Concereal         1-107200-1675         Contribution - Other Concereal         1-107200-1676         Tortribution - Other General         1-107200-1675         Contribution - Other Concereal         1-107200-1676         Contribution - Other General	Budget	Budget	Budget         Intervent         Status         Status <thstatus< th="">         Status         Statu</thstatus<>	Budget print 15, 225 Tandate: Plandat

orking with the community
street parking pproach over enforcement
reased promotion with Bylaw Officer, education, accessiblity red offset by forecast growth in licences (growth in non-residence business licences)
Iding Fund for Multimodal Tranpsort Hub Phase 2 Planning
0k UBCM CEPF EOC and Training Grant awaiting approval Training IT, UBCM CEPF ESS \$20k, \$40k fo tor 50%, Office Aging Equipment
ng, Possibility for SCF Funding for Sign Project (\$60k)
G (\$10k funding from Community to Community Funding Stream), \$7500 SCF for CEF, \$4000 for Sue
#DIV/0!
e, plus market increase
nent
egy, not election year, updated to include events and reduced industry recruitment volume ciation of BC Premium , plus BFL insurance with premium pressure expected
ce copies, paper
es, tax/ utilities
ce space utilization
ntal and upgrade, Adobe licenses, eScribe, QuickScribe (\$800). Add Cloudpermit or alternate so
ted byelection
avings negotiated and less licences)
aining- targeted through performance plans
aining- targeted through performance plans
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rom in house management or Bylaw Truck, retirements Truck included
rom in house management or Bylaw Truck, retirements Truck included plus travel expense estimate if incurred
rom in house management or Bylaw Truck, retirements Truck included plus travel expense estimate if incurred develop new processes and take lead on agreements with SLRD. ultant labour review, added \$4000 for West Coast Law investigation. See Consultants Wo
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Village	of Pemberton						
2025 Bi							
AS at Api	ril 15, 2025						
Governa	nce Services						
Service N		Council					
		ration of elected officials.					
		in achieving advocacy objectives by providing suit			portunities.		
3	To support Council	in strengthening community engagement and relat	tions with Indigenous pe	ople.			
			2024	2025	Variance over	Variance over	Comments
			Budget	Budget	Budget (\$)	Budget (%)	
Revenue	S:						
		Allocate to Governance General Taxation	(\$152,028)	(\$151,165)	\$863	-1%	#DIV/0!
		Surplus Carryforward			\$0	#DIV/0!	#DIV/0!
	01-1-157600-6500	Leg - Transfer from Reserve			\$0	#SPILL!	COVID Recovery Advertising
Total rev	enues		(\$152,028)	(\$151,165)	\$863	-1%	
	g Expenses:		<u> </u>	<u> </u>			
		Legislative Expenses - Other	\$2,450	\$2,775	\$325		17 Council meetings expenses
		Legislative - Salaries	\$124,363	\$131,467	\$7,104		2025 CPI Increase of 3.1% (EST); In 2024,Upda
		Legislative - Benefits	\$2,425	\$2,408	(\$17)		Includes Updates for Council Direction re Benefi
		Leg. Exp Travel, Training & Accom.	\$19,500	\$11,315	(\$8,185)		2025: LMLGA (Whistler) & UBCM Victoria, Addit
		Leg. Exp Advertising	\$500	\$500	\$0		Cost of Pique ad- meeting schedule \$450
		Leg. Exp Insurance	\$1,000	\$1,000	\$0	0%	
		Leg. Exp Telephone	\$1,290	\$1,200	(\$90)		Mobile, iPad service
		Leg. Exp IT/Computer Allowance	\$500	\$500	\$0		No additional devices in 2025
		Governance Expenses - Public Relations	\$0	\$0 \$454.465	\$0	#DIV/0!	
Total Ope	erating Expenses		\$152,028	\$151,165	(\$863)	-1%	
Key Prior	rities:						
Total Key	/ Priorities		\$0	\$0	\$0	0%	b
Capital P	riorities:						
-				▲ ~			
Total Cap	oital Priorities		\$0	\$0	\$0	0	
Total Exp			\$152,028	\$151,165	(\$863)	12%	
			φ152,020	φ151,105	(\$003)	12/0	
Reserve	Objectives:						
	•••••••				\$0	#DIV/0	1
Total Res	serve Objectives		0	0	\$0	#DIV/0	
	-						
(Surplus)	/Deficit		\$0	\$0	\$0		

2025 Bu	of Pemberton Idget il 15, 2025					
Fire Servi	ices					
Service N	landate:					
		erty within Pemberton Fire Rescue's Service Area h educational programs, regular inspections, FireSmart, and invest in health, wellbeing a	and training of firefig	nhters		
		and Maintenance for response ready Apparatus and Equipment		more		
			2024 Budget	2025 Budget	Variance over Budget (\$)	Variano Bud
Revenues	5:	Allocate Fire General Taxation	(\$542,243)	(\$542,554)	(\$311)	
		Surplus/Deficit Fire			\$0 \$0	#
	1-1-206500-1425	Surplus/Deficit Rescue SLRD Contributions - Fire Protection	(\$210,872)	(\$201,322)	\$9,550	
	1-1-206500-1425 1-1-206500-1426	SLRD Contributions - COVID Grant SLRD Contributions - Rescue Service	\$0 (\$239,249)	(\$297,950)	\$0 (\$58,701)	#
	1-1-206510-1425 1-1-207201-1671	LilWat Contributions Project - Provincial - FD	(\$176,657) (\$200,000)	(\$174,489) (\$220,000)	\$2,168 (\$20,000)	
		Rescue - Capital - Grants Other			\$0	#
01	1-1-207201-1673 1-1-207300-1925	FD - Capital - Grants Other F/D - Other Revenue	(\$460,000) (\$5,000)	(\$15,000) (\$63,773)	\$445,000 <mark>(\$58,773)</mark>	
	1-1-207300-1930 1-1-207500-1990	F/D - Covid Recovery Funds F/D - MFA Proceeds		(\$629,754)	\$0 (\$629,754)	#
	1-1-207600-6500 1-1-207600-6500	Fire - Transfer from Reserves Rescue - Transfer from Reserves	(\$229,500)	(\$266,318)	(\$36,818) \$0	#
Total reve			(\$2,063,521)	(\$2,411,160)	(\$347,639)	
	g Expenses:					
01	1-2-208000-0000 1-2-208000-6001	F/D - Rescue Dept Expense F/D - Honorarium & Wages	\$239,249 \$469,481	\$297,950 \$535,972	\$66,491	
	1-2-208000-6002 1-2-208000-6003	F/D - Benefits F/D - Travel & Training	\$85,673 \$51,000	\$92,068 \$69,925	\$	
01	1-2-208000-6005 1-2-208000-6006	F/D - Advertising F/D - Insurance	\$1,300 \$23,562	\$1,400 \$27,190	\$100	
01	1-2-208000-6009	F/D - Fees & Supplies	\$14,250	\$17,800	\$3,550	
01	1-2-208000-6010 1-2-208000-6011	F/D - Sundry F/D - Telephone	\$6,750 \$4,250	\$6,750 \$4,250	\$0	
	1-2-208000-6012 1-2-208000-6014	F/D - Hydro F/D - IT/Software	\$8,000 \$18,429	\$8,000 \$15,100	\$	
	1-2-208000-6017 1-2-208000-6019	F/D - Rental Fees F/D - Memberships and Professional Fees	\$25,735 \$2,600	\$25,735 \$3,250	\$0	
01	1-2-208100-6101	F/D - Legal	\$500	\$10,500	\$10,000	
01	1-2-208200-6125 1-2-208200-6126	F/D - Maintenance F/D - Parts & Supplies	\$38,500 \$63,000	\$39,200 \$65,600	f	
	1-2-208200-6127 1-2-208200-6128	F/D - Hardware F/D - Fuel & Oil	\$3,690 \$18,000	\$2,200 \$21,600	<mark>(\$1,490)</mark> \$3,600	
	1-2-208200-6129 1-2-208600-6453	F/D - Servicing F/D - Public Relations	\$30,000 \$10,000	\$35,000 \$5,000	\$5,000	
01	1-2-208900-6525	Fire - Debt Servicing Interest Expense	\$15,000	\$15,000	\$Ó	
	1-2-208900-6527 erating Expenses	Fire - Debt Servicing Principal	\$60,587 <b>\$1,189,556</b>	\$60,587 <b>\$1,360,078</b>		
Key Prior	ities:					
01	1-2-208400-6170	Firehall Design FireSmart Truck Lease Payments	\$20,784		(\$20,784)	\$
			· · · · · · ·		(+)	
Total Key	Priorities		\$20,784	\$0	(\$20,784)	
Capital Pi						
	1-2-208400-6551 1-2-208400-6551	Commercial Bunker Gear Washer (Worksafe Compliance) 2 @ \$5,000 Commercial Bunker Gear Dryer (Worksafe Compliance)			\$0 \$0	#
	1-2-208400-6551 1-2-208400-6551	Project - Cap. Mach & Equip. Exp - Fire Upgraded Gas detectors (worksafe compliance)	\$50,000	\$25,000	<mark>(\$25,000)</mark> \$0	#
01	1-2-208400-6551 1-2-208400-6551	Truck Radio Upgrades (3 @ \$2,500) SCBA Tank Replacement			\$0 \$0	#
01	1-2-208400-6551	Mini Repeater for further reach down INShuk FST	<b>.</b>	<b>*</b> ==	\$0	+ ‡
01	1-2-208400-6551 1-2-208400-6551	Sprinkler Protection Unit Trailer & Truck Structure Fire Bunker Gear	\$29,822	\$75,000	\$0	\$
	1-2-208400-6551 1-2-208400-6551	Hoses, Nozzles Adapters Sprinkler Protection Unit Trailer and Truck	\$10,000	\$10,000	\$0 \$0	#
	1-2-208400-6551 1-2-208400-6551	Engine 10 Truck Replacement Water Tank and Fire Pump (Engine 11)	\$224,000	\$629,754	\$405,754 \$0	#
01	1-2-208400-6551	Rescue 1 Hydraulic Pump		¢ 40 000	\$0	+ + +
01	1-2-208400-6551 1-2-208400-6551	Turnout Safety Gear/Equipment Station Gear		\$40,000 \$10,000	{	# 
	1-2-208400-6551 1-2-208400-6551	Utility Truck Firesmart Utility Trailer		\$105,000 \$15,000		
		SCBA Tank Upgrade Ladder 1 Replacement				
		Engine 11 Truck Replacement Rescue 1 Replacement				
	1-2-2084006555	New Security Fencing Training Ground			\$0 \$0	#
01	1-2-2084006555	Training Ground Servicing	\$10,000 \$450,000		(\$10,000)	<i>†</i>
	1-2-2084006555 1-2-2084006555	Training Facility Fire Apparatus Shelter	\$450,000	\$40,000	<mark>(\$450,000)</mark> \$40,000	#
		Firehall Replacement Training Ground Upgrades	 			
					\$0 \$0	‡
Total Can	oital Priorities		\$773,822	\$949,754	\$0 <b>\$55,932</b>	#
Total Exp			\$1,984,162	\$2,309,832		
			ψ1,30 <del>4</del> ,102	Ψ <b>∠,</b> JUJ,OJZ	Ψ <b>Δυΰ,</b> ΰΟΫ	
	Objectives:					
01	1-2-208800-6507	Transfer to Future Reserves Wildfire Funds	\$90,526	\$101,327	\$10,801 \$0	1
					\$0 \$0	1
Total Dec	anyo Ohiootiyoo	Transfer to Surplus Carryforward	¢00 500	¢404 007	\$0	
	erve Objectives		\$90,526	\$101,327		
(Surplus)	/Deficit		\$0	(\$0)	(\$131,170)	

dget (%)	Comments
0% #DIV/0! #DIV/0!	
-5% #DIV/0!	
25%	
	FireSmart BC grants
	2023 CEPF Funding, 2024 Training Facility Grant plus Training Grant Assumptions Wildfire deploy.,Incident Rec., Training Facility Revenue for 6x sessions(\$71k)
#DIV/0! 16% #DIV/0!	Capital Items, WB Grant (Regional Training, Engine 10 initial payment, truck buyout)
17%	
	Includes Labour, Increasing call volume forecast by 7.1%. Addition of Fire Prevention Officer Includes support for Firesmart Labour (Market increase TBD)- increasing forecast call volume
7% 37%	Increased premiums forecast- TBD later in budget process with PBC meeting in January Potential grant funding to offset (including firesmart), savings from Live Fire Training in House Firesmart Advertising budget
	To be finalized in January Heath and Safety, Office, Uniform, Medical- Increasing VFF new member count
0%	In person engagments, public education 3+2 +firehall emergency lines, truck ipad field access
0%	
0%	Fire Memberships- increasing membership pressures of \$600
2000%	Includes Contract Development Expense
4%	Cascade SCBA, GFL, Hall Cleaning, Alsco, Firesmart: Dumping (\$1200) Equipment, Plus tires,*preferred \$45k firesmart-reducing to align with grant funding
20%	Laptop, ancillary hardware Higher pressures from call volume increase of 7.1% forecast. Revised \$/L down based on YE
	Includes Tire Replacements (Engine 1 front, Engine 11, Truck 1) for incremental \$10k on top Reduced because of removal of fireworks recovered through PDIF
0% 0%	Includes additional borrowing \$853k Bylaw 954
14%	
	GL Includes FiresmartExpense (Cabin Resource Management) +Firehall Design 2025 No expense. Grant funding, contract final payment \$5500
-8%	
#DIV/0!	
#DIV/0! -50%	
#DIV/0! #DIV/0!	
#DIV/0! #DIV/0!	
#DIV/0!	Wildfire & WB Funding
0% #DIV/0!	
	WB Foundation Funded
#DIV/0! #DIV/0! #DIV/0!	
#DIV/0!	
#DIV/0! -100% -100%	
#DIV/0!	
#DIV/0! #DIV/0!	
#DIV/0! 23%	
16%	
~~~	
#DIV/0! #DIV/0!	2025Add 10.8k for Training Centre Reserve Contribution
#DIV/0! #DIV/0!	
12%	

_					. <u></u>	
Village of Pemberton						
2025 Budget						
As at April 15, 2025						
Development Services					<u> </u>	
Service Mandate:						
1 Effective building permi	t and development application processing					
	ts around growth and development					-
	land use information for all users					
		2024	2025	Variance over	Variance over	Comments
		Budget	Budget	Budget (\$)	Budget (%)	
Revenues:	-					
	Allocate to Development General Taxation	(\$186,787)	(\$46,135)	\$140,652	-75%	
	Surplus Carryforward		(* ( = = = = = )	\$0		
01-1-256900-1500	DS - Application Fees	(\$120,000)	(\$45,000)	\$75,000	-63%	
01-1-256900-1501	Licenses - Building Permits	(\$250,000)	(\$524,800)	(\$274,800)	110%	,
01-1-256900-1505	Permit - Water Sprinkling			\$0	#DIV/0!	
01-1-257300-1930	Covid Recovery Funds	(\$11,000)	/# /	\$11,000		No Covid Recovery
01-1-257200-1671	Grant- Provincial Project- DS	(\$240,000)	(\$141,700)			Complete Communities Fund \$150,000 (75 of 150 as
01-1-257200-1673	Grants - Other	(\$515,000)	(\$445,000)	\$70,000	-14%	
01-1-257300-1920	DS - Recovery Revenue		(\$125,000)	(\$125,000)		Offsetting to 01-258400-6173
01-1-257300-1925	DS - Other Revenue - Misc			\$0		· · · · · ·
01-1-257600-6500	Development - Transf from Reserve			\$0	#DIV/0!	
Total revenues		(\$1,322,787)	(\$1,327,635)	(\$4,848)	0%	
Operating Expenses:		<b>#</b> 500	<b>*</b> 500	<b>*</b> 0		
01-2-258000-0000	DS - Admin	\$500	\$500			
01-2-258000-6000	DS - Salaries	\$314,614	\$390,066			
01-2-258000-6002	DS - Benefits	\$55,473	\$61,110			
	DS - Travel, Meals & Accommodation	\$5,000 \$1,450	\$2,000 2,500		-00%	Public Engagment Food for OCP, Prepared in conjunction w
01-2-258000-6005	DS - Advertising DS - Insurance	\$ 1,450 \$	2,500	\$1,050 \$0		6x ads plus public engagment
01-2-258000-6000	DS - Telephone	\$1,600	\$1,000		-38%	
01-2-258000-6014	DS - IT/Software	\$1,000	\$36,859	· · · · · · · · · · · · · · · · · · ·		Expanded cloudpermit to planning side;add \$5,500 first yea
01-2-258000-6019	DS - Memberships and Professional Fess	\$1,500	<u>\$30,839</u> \$1,500			
01-2-258000-6020	DS - Training	\$4,000	\$5,000			Detailed in training tracker
01-2-258100-6101	DS - Legal	\$15,000	\$17,500	-		Subject to pending litigation and other factors
01-2-258100-6102	DS - Engineering Consulting	φ10,000	φ11,000	\$0		
01-2-258100-6103	DS - Contractors & Consult.	\$815,650	\$605,000			See DS Consultants Worksheet : 2025 initial plan \$44
01-2-258200-6125	DS - Maintenance	\$010,000	\$000,000	\$0		· · ·
01-2-258200-6126	DS - Parts & Supplies	\$500		(\$500)	-100%	
01-2-258200-6127	DS - Hardware	<b>\$555</b>	\$4,500	· · · · · · · · · · · · · · · · · · ·		l 1 end of life laptop, 1 addition
01-2-258200-6128	DS - Fuel & Oil	\$500	\$100		-80%	
01-2-258400-6173	Projects - Recoverable DS Expenses	<b>4000</b>	\$125,000	· · · · · · · · · · · · · · · · · · ·		
Total Operating Expenses		\$1,247,787	\$1,252,635			
		ψ1,247,707	ψ1,202,000	<u> </u>	070	
Key Priorities:					<u> </u>	-
01-2-258400-6170	Project Dev Non Capital Exp					
	Climate Action Plan			\$0		Prior notes: Gas Tax Funds
	Complete Communities Project	\$75,000	\$75,000			75 of 150k Complete Communities Project
			÷ - )	\$0		
Total Key Priorities		\$75,000	\$75,000	\$0	\$0	
Capital Priorities:						
Total Capital Priorities		\$0	\$0	\$0	0	
Total Expenses		1,322,787	1,327,635	4,848	9%	
					<u> </u>	
Reserve Objectives:	Transfords Original					
	Transfer to Surplus		**			
Total Reserve Objectives		\$0	\$0	\$0	0%	<u>'</u>
(Surplus)/Deficit		\$0	(\$0)	(\$0)		

50 assumed in :
tion with training
rst year, \$3,500 s
1st year, \$5,500 s
an \$445k recove

Village of Pemberto 2025 Budget As at April 15, 2025	on l					
Public Works & Parks						
	community: Accessible Roads and Sidewalks					
	community: Proving good value for public spaces for our h maintenance of municipal spaces and facilities					
Revenues:		2024 Budget	2025 Budget	Variance over Budget (\$)	Variance over Budget (%)	Comm
04.4.007000.4070	Allocate to PW/Parks General Taxation Surplus Carryforward	(\$1,652,011)	(\$1,931,178)	(\$279,167) \$0	17% #DIV/0!	!
01-1-307200-1670 01-1-307200-1671 01-1-307201-1671	Grant - Federal Project - General Project - General - Prov. Grant Project Works Capital - Provincial Grant	(\$2,674,767) (\$840,713)	(\$453,000) (\$455,000)	(\$453,000) (\$396,787) (\$95,000)		6 Den Dyu 6 Enginee
01-1-307201-1673	Grant Project - Other Capital Project - Contrib Other Govt	(\$515,653) (\$20,000)	(\$25,000)	\$2,000		6 Accessi
01-1-307201-1675 01-1-307300-1925	Project Works - Contribution Other Works - Other Revenue - Misc	(\$31,000)	(\$63,000)	\$22,500 (\$50,039)		5 \$20k PA
01-1-307300-1930 01-1-307500-1990 01-1-307600-6500	Works - COVID Restart MFA Proceeds PW Public Works - Transf fr Reserve	(\$60,000) (\$96,000)	(\$75,000)	\$2,045 \$21,000 \$39,004	-100% -22% #DIV/0!	6 F550
01-1-307400-1975 01-1-357200-1673	PW - Transfer from Reserve           Projects - General Parks - Grants Other	(\$315,540)	(\$40,000)	\$39,004 (\$40,000) \$0		5 \$20k PA
01-1-357201-1672 01-1-357201-1673	Parks Cap Other Govt Contr Capital Grants - Other	(\$582,689)		\$145,000 \$0	-100% #DIV/0!	5
01-1-357300-1930 01-1-357400-1976	Parks - COVID Restart Parks - Transfer from Reserve	(\$45,000)		\$0 \$9,858	#DIV/0! -100%	5
01-1-357600-6500	Parks - Transfer from Reserve	(\$6,922,272)	(\$2,042,479)	\$0 \$0 (\$4,072,587)	#DIV/0! #DIV/0!	!
Total revenues Operating Expenses:		(\$6,833,373)	(\$3,042,178)	(\$1,072,587)	8%	<u>0</u>
01-2-308000-0000 01-2-308000-6000	Works - Administration Works - Salaries	\$1,000 \$900,876	\$1,000 \$1,095,891	\$0 \$195,015	0%	6 Capture
01-2-308000-6002 01-2-308000-6003	Works - Benefits Works - Travel, Meals & Accommodation	\$147,055 \$3,000	\$165,391 \$3,000	\$18,337 \$0	12% 0%	δ Training
01-2-308000-6005 01-2-308000-6006 01-2-308000-6011	Works - Advertising Works - Insurance Works - Telephone	\$900 \$32,521 \$5,000	\$900 \$33,000 \$5,000	\$0 \$479 \$0	1%	2x winte
01-2-308000-6012	Works - Hydro Works - IT Software	\$3,000 \$28,000 \$16,500	\$3,000 \$28,000 \$34,226	\$0 \$0 \$17,726	0%	
01-2-308000-6019 01-2-308000-6020	Works - Memberships and Professional Fees Works - Training	\$1,150 \$12,000	\$1,150 \$12,000	\$0 \$0	0% 0%	ο EOCP L δ Union Ne
01-2-308000-6174 01-2-308000-6525 01-2-308000-6527	Works - Labour Relations Expense Works - Equipment Interest Works - Equipment Principal	\$6,500 \$16,170 \$85,865	\$2,000 \$11,467 \$107,404	(\$4,500) (\$4,703) \$21,539	-29%	6 Union Co 6 Borrowir 6 Equipme
01-2-308100-6101 01-2-308100-6102	Works - Legal           Works - Engineering Consulting	\$1,000 \$0	\$1,000 \$0	\$0 \$0	0% #DIV/0!	Ď
01-2-308100-6103 01-2-308200-6125	Works - Contractors & Consultants Works - Maintenance	\$0 \$54,525	\$0 \$57,600	\$0 \$3,075		b Danger
01-2-308200-6126 01-2-308200-6127 01-2-308200-6128	Works - Parts & Supplies Works - Hardware Works - Fuel & Oil	\$24,620 \$3,900 \$50,000	\$24,500 \$7,379 \$47,743	(\$120) \$3,479 (\$2,257)		b Include b Hardwar
01-2-308200-6129 01-2-308200-6176	Works - Servicing Works - Road Maintenance	\$50,000 \$236,028	\$60,000 \$247,000	\$10,000 \$10,972	20% 5%	ο 20 piece δ Two car
01-2-308200-6177 01-2-308200-6178 01-2-358000-6005	Works - Trail Maintenance Misc - Infrastructure Expenses Parks - Advertising	\$11,000 \$0 \$0	\$21,500 \$10,000 \$0	\$10,500 \$10,000 \$0		6 Radius 7 Hwy 99
01-2-358000-6006	Parks - Insurance Parks - Hydro	\$13,549 \$6,000	\$0 \$13,549 \$14,000	(\$0) \$8,000	0%	
01-2-358200-6125 01-2-358200-6126	Parks - Maintenance Parks - Parts & Supplies	\$53,000 \$47,400	\$69,877 \$36,600	\$16,877 (\$10,800)	-23%	b Irrigation
01-2-358200-6127 01-2-358200-6128 01-2-358200-6129	Parks - Hardware Parks - Fuel & Oil Parks- Servicing	\$1,000 \$1,000	\$2,000 \$1,000	\$1,000 \$0	100% 0%	
Total Operating Expens	~ ~ ~	\$1,809,560	\$2,114,178	\$304,618	17%	ó
Key Priorities: 01-2-308400-6170						
	Downtown Paver Re &re Sandbag storage structure PW Shop Door Replacement	\$10,000 \$2,000 \$17,500		(\$10,000) (\$2,000) (\$17,500)		ο Το purch δ Το repla
	Train Station Accessible Bathroom PAWS Building Sani Repairs	φπ,500	\$65,000 \$40,000	\$65,000 \$40,000	#DIV/0!	\$25k ac
	Admin/ Office Ramp Repairs Council Chambers Roof Repairs		¢405.000	\$0 \$0	#DIV/0!	! Defer \$´ ! Potentia
Total Key Priorities Capital Priorities:		\$29,500	\$105,000	\$75,500	269%	<u>0</u>
Mach & Equip.	Loader F150 w/ 8' bed- Garbage Truck	\$25,000		\$0 (\$25,000)	#DIV/0! -100%	ó
	Kubota Skid Steer w/ Snow Blower           EV Charger (Sea to Sky Joint Project)           Skid Steer w/ Snow Blower	\$20,000	\$20,000	\$0 \$0	#DIV/0!	ó
	Skid Steer w/ Snow Blower Flail Mower for tractor Utilitiy Truck	\$96,000 \$20,000	\$75,000	(\$96,000) (\$20,000)	-100% -100%	
	Open broom attachment for street sweeping Snow Blower attachment for Loader		\$20,000			
	Pickup Truck Western Star			\$0 \$0 \$0	#DIV/0! #DIV/0! #DIV/0!	!
Eng. Struct. PW	Multimodal Transportation Hub	\$1,786,721.00	\$200,000	\$0 (\$1,586,721)	#DIV/0!	
	Ag Park EV Charger			\$0 \$0	#DIV/0!	! Well fun ! Gas Tax
	Raised Crosswalk for PCC parking lot across Co Multi Modal Transportation Hub Phase 2 Lot 13 Ag Park		\$75,000			
	PW Shop drainage Gravel Shed					
Bldg & Equipment Mach & Equip Parks				\$0 \$0	#DIV/0! #DIV/0!	!
Eng. Struct. Parks 01-2-358400-6552	Friendship Trail (Pemberton Farm Road East) Soccer Field No. 1 Soccer Field and Amenity Building	\$122,000	\$200,000	(\$122,000) \$0 (\$2,072,970)	-100% #DIV/0! -91%	1
	One Mile Lake Swingset One Mile Lake Culvert			\$0 \$0	#DIV/0! #DIV/0!	!
	Floating Dock at One Mile	\$651.622		\$0 \$0 (\$651,622)	#DIV/0! #DIV/0! -100%	
	Boardwalk Replacement Parks Trailer Den Duyf Park Site Updates	\$651,622	\$200,000	\$0 \$200,000	#DIV/0! #REF!	!
	RV Sani Dump One Mile Lake Boardwalk Trail Upgrade		\$33,000	\$33,000 \$0	#DIV/0! #DIV/0!	!
	Lot 8 Connector Multiuse Trail Arn Canal Bridge Approach Benchlands Stairs Overhaul/Ungrade			\$0 \$0	#DIV/0! #DIV/0!	1
	Benchlands Stairs Overhaul/Upgrade Community Barn Ice Rink					
				\$0 \$0	#DIV/0! #DIV/0!	!
Total Capital Priorities Total Expenses		\$4,994,313	\$823,000 \$3,042,178	(\$4,341,313) (\$3,961,195)	6% 	
· • • • • • • • • • • • • • • • • • • •		φυ,ουυ,ο/ δ	ψ <b>υ,υ4</b> Ζ,Ι(δ	(43,301,133)	<b>6</b> %	
Reserve Objectives:						
Total Reserve Objective	2S	\$0	\$0	\$0	0%	ó
(Surplus)/Deficit		(\$0)	\$0	(\$5,033,782)		+

nents
uf Amenity, Gas tax for accessible tourist washroom (40k), Crosswalk
er by Growing Communites Fund, E911 Student / Building ible washroom (\$25k)
AWS Building Sani Repairs other government funding assumption
AWS Building Sani Repairs
e seasonal parks and operator to calibrate resources to maintain service lev
g and Travel
er ads, 2x other PW
Shop Phone- Savings, mobile for on call operators
GIS Licences, EIT Licence, P.Eng
legotiations- Contractor Expense Contract Renewal
ng updated for Snow Plow, Bobcat, retiring of mower, mitsuibuishi ent Borrowing - beginning July 2022 (5 year)- partial year in year 1
Tree Removal, (removed sign refurbishments), scrap metal disposal, garba
es Napa, Rona Runners, Demmurage, Misc Small parts (ie fastners, tools, b re Recplacement Program Plan
es of equipment, avg \$2500 each servicing
rry over road repairs (\$139k), Road Salt, sidewalk salt, cutting edgest for eq Trail Upgrades, Covered Bridge/ Arn Canal approach, Major work required a
streetlight cost share, Sunstone Rail Mtce
s EV Charging n startups & winterization (increase for Lot 13), Downtown Garden bed, Dow
s Napa, Rona Runners, Topsoil, Fertalizer/ Seeds, flower order, bulbs, Gart
hase a pre-fabricated storage structure to keep the sand bags in, to protect
ace the failing roll up doors at the public works shop which are dilapidated an accessibility sparc bc grant ; \$40k Gas Tax (For Tourism Infrastructure – infra
mental and failed system - H&S issue. Potential for reserves, SLRD contrib 10k to 2026
al to defer or assess further
əring
ering nded through Stewardship Pemberton Grant x plus Federal Grant Funding
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x, COVID Restart and SLRD Funding

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Villege of Dembe					1		
Village of Pembe 2025 Budget							
As at April 15, 2025							
Water Services							
Service Mandate:							
	Safe and Healthy Cor Security and protection	mmunity: Safe Drinking Water and reliable capacity for Fire Protection Service	S				
		nvesting in a new source and water treatment for existing sources					
			2024	2025	Variance over	Variance over	Comments
Revenues:			Budget	Budget	Budget (\$)	Budget (%)	
					<b>.</b>	1000/	
	03-1-406100-1325	Surplus Carryforward Water - Village User Rates	<b>(\$13,624)</b> (\$1,136,889)	(\$1,211,134)	\$13,624 (\$74,245)	-100% 6.5%	
	03-1-406100-1326	Water - Frontage Taxes Reclassed	(\$99,000)	(\$216,242)	(\$117,242)	118%	
	03-1-406100-1327 03-1-406100-1329	Water - Connection Fees Water - Penalties	(\$10,000)	(\$10,000)	\$0 \$0	0% #DIV/0!	
	03-1-406100-1329	Water - 0B User Rates	(\$32,326)	(\$32,326)	\$0	0%	
	03-1-406100-1334	Water - IP User Rates	(\$64,821)	(\$64,821)	\$0	0%	
	03-1-406100-1335 03-1-406600-1450	Water - PNID User Rates Water - Investment Income	(\$127,096)	(\$127,096)	\$0 \$0	0% #DIV/0!	
	01-1-307201-1671	Project Works Capital - Provincial Grant		(\$1,000,000)	(\$1,000,000)		Commercial Metering
	03-1-407201-1675	Capital Projects - Contributions	(\$480,000)	(\$400,000)	\$80,000	-17%	
	03-1-407300-1925 03-1-407600-6500	Water - Other Revenue Water - Transfer from Reserve	(\$448,000)	(\$80,000)	\$0 \$368,000	#DIV/0! -82%	Scada & Fernwood
Total revenues			(\$2,411,756)	(\$3,141,619)		<u> </u>	
Operating Exposes							
Operating Expenses		Water - Administration	\$1,600	\$1,000	(\$1,455)	-38%	
	03-2-408000-6000	Water - Salaries	\$689,410	\$746,609	\$57,198	8%	Additional pressure from contract TBD/EST
	03-2-408000-6002 03-2-408000-6003	Water - Benefits Water - Travel & Training	\$11,358 \$1,000	\$14,233 \$1,000		25% 0%	
	03-2-408000-6004	Water - Interest & Bank Charges	\$0	φ1,000	\$0	#DIV/0!	
	03-2-408000-6005	Water - Advertising	\$ 1,200		(\$200)		4x water restrictions ads and Water Communications Plan
	03-2-408000-6006 03-2-408000-6011	Water - Insurance Water - Telephone	\$21,422 \$4,000	\$24,000 \$2,000		12% _50%	
	03-2-408000-6012	Water - Hydro	\$60,000	\$67,787	\$7,787	13%	
	03-2-408000-6014 03-2-408000-6018	Water - IT/Software Water - Purchases	\$7,500 \$40,000	\$2,000 \$64,985			includes Scada Licence+computer Water Purchase Agreement
	03-2-408000-6020	Water - Training	\$2,000	\$2,000		0%	
	03-2-408000-6022	Water - Bad Debt Expense	\$0		\$0	#DIV/0!	
	03-2-408000-6025 03-2-408100-6101	Water - Licenses & Permits Water - Legal	\$3,000 \$500	\$3,000 \$500	\$0 \$0	0% 0%	
	03-2-408100-6102	Water - Engineering	\$0		\$0	#DIV/0!	
	03-2-408100-6103	Water - Contractors & Consultants	\$10,000	<b>*</b> ~~~~~~~	(\$10,000)		Water Rates Study 20K
	03-2-408200-6125 03-2-408200-6126	Water - Maintenance Water - Parts & Supplies	\$160,000 \$60,000	\$62,683 \$72,460			PRV Serice, reservoir clearning, backup soad ash pump, alkalinity m Soda Ash /Chlorine (\$41k, with pressure YoY), Samples (\$17k), Fire
	03-2-408200-6127	Water - Hardware	\$5,000	\$2,000	(\$3,000)	-60%	Hardware/ipad; 2024: Server upgrade 5/25
	03-2-408200-6128 03-2-408250-6023	Water - Fuel Amortization Expense - Water	\$3,500	\$6,492		85% #DIV/0!	
	03-2-408250-6025	Water - Interest Expense	\$40,161	\$131,431	\$0 \$91,270		Add Water Treatment Borrowing, Reservoir, IP Water LA 580
	03-2-408900-6527	Water - Principal Payment	\$38,105	\$102,840	\$64,735	170%	Add Water Treatment Borrowing, Reservoir, IP Water LA 580
Total Operating Exp	03-2-409100-6024	Water - Contingency	\$1,159,756	\$1,308,019	\$0 <b>\$147,407</b>	#DIV/0! 13%	
			φ1,103,700	φ1,500,015	φ147,407	1070	
Key Priorities:	00.0.400.400.0470	Preizzt New Occited Free Weter					
Total Key Priorities	03-2-408400-6170	Project - Non Capital Exp - Water	\$0	\$0	\$0	#DIV/0!	
				<b>**</b>	<b>**</b>		
Capital Priorities:	03-2-408400-6553	Project - Cap. Village Core Exp - Water			\$0		Weelhouse 1382 Aster, SCADA
	03-2-400400-0333	Winch			\$0	#DIV/0!	
		Water Generator	<b></b>	A=0 -0	\$0	#DIV/0!	
		Scada Improvements Scada Improvements	\$50,000	\$50,000	\$0 \$0	0% #DIV/0!	
		Chlorine Analyzer Eagle Drive			\$0	#DIV/0!	
		Flow Meter Replacement Well 3 Redevelopment			\$0 \$0	#DIV/0! #DIV/0!	
		Fernwood Watermain & PRV Replacement	\$630,000		\$0 (\$630,000)	-100%	
		Leak Detection Device	\$18,000		(\$18,000)	-100%	
		Hatch Alarm Chlorine Pump Replacement			\$0 \$0	#DIV/0! #DIV/0!	
		Reservoir mixer motor			\$0	#DIV/0!	
		Commercial Meters	\$30,000	\$30,000		0%	
		Test Well Exploration Water Treatment Facility	\$100,000 \$100,000	\$100,000 \$200,000		0% 100%	
		Water Feasibility/Water Source		\$100,000	\$100,000	#DIV/0!	
		Industrial Park Looping McRae Rd Water Main Upsizing			\$0 \$0	#DIV/0! #DIV/0!	
		Ridge PRV Water Meter			\$0	#DIV/0!	
Total Cardial Data III		Universal Meters	¢000.000	\$1,000,000		#DIV/0!	
Total Capital Prioriti			\$928,000	\$1,480,000	\$552,000	59%	
Total Expenses			\$2,087,756	\$2,788,019	\$699,407	-13%	
Bacania Ahiaatiwa	•						
reserve objectives:			****	<b>\$</b> 050,000	000.000	00/	Additional \$20 Ck
Reserve Objectives:	03-2-408800-6505	Transfer to Reserves	\$324,000	\$353,600		0%	Additional \$29.6k
Total Reserve Objectives:	03-2-408800-6505 03-2-408800-6509	Transfer to Reserves Transfer to Surplus	\$324,000 \$324,000	\$353,600	\$0	0% 0%	
	03-2-408800-6505 03-2-408800-6509				\$0 <b>\$29,600</b>		

2       Safe and Healthy Community         3       Reliable and trustworthy set         2       Falls         3       Reliable and trustworthy set         6       Falls         8       Surg         05-1-456100-1325       Sew         05-1-456100-1327       Sew         05-1-456100-1329       Sew         05-1-456100-1333       Sew         05-1-456100-1334       Sew         05-1-456100-1334       Sew         05-1-456100-1334       Sew         05-1-457300-1925       Sew         05-1-457300-1925       Sew         05-1-457300-1925       Sew         05-1-457300-1925       Sew         05-1-457300-1925       Sew         05-1-457300-1920       Fund         05-1-457600-6500       Sew         05-2-458000-6000       Sew         05-2-458000-6000       Sew         05-2-458000-6001       Sew         05-2-458000-6002       Sew         05-2-458000-6012       Sew         05-2-458000-6012       Sew         05-2-458000-6012       Sew         05-2-458200-6125       Sew         05-2-458200-6125       Sew	sewer collection system alls under Public Works and Parks Services urplus Carryforward wer - Village User Rates wer - Frontage Taxes Reclassed wer - Connection Fees wer - Connection Fees wer - Penalties wer - OB User Rates wer - OB User Rates wer - IP User Rate wer - IP User Rate wer - Investment Income wer - Other Revenue wer - Other Revenue wer - LSA Annual Commuted Revenue unding For Capital Expenditures wer - Transfer from Reserves	2024 Budget 2024 Budget (\$1,192,990) (\$212,065) (\$13,900) (\$212,065) (\$13,900) (\$212,065) (\$13,900) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,249) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,250,000) (\$27,2	2025 Budget (\$1,279,747) (\$212,065) (\$13,900) (\$2,037) (\$2,037) (\$2,037) (\$2,037) (\$2,037) (\$2,037) (\$2,037) (\$2,037) (\$2,037)	Variance over Budget (\$) \$0 \$1,416,090 \$0 \$1,416,090 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Variance over Budget (%) #DIV/0! 7.3% 0% 0% 0% 0% 0% 0% 0% 100% #DIV/0! -17% -100% #DIV/0! -17% -100% -100%	\$1,443,3
As at April 15, 2025           Sewer Services           Service Mandate:           1         Safe and Healthy Communital Reliable and trustworthy set           2         Safe and Healthy Communital Reliable and trustworthy set           2         Falls           1         Safe and Healthy Communital Reliable and trustworthy set           2         Falls           2         Safe and Healthy Communital Reliable and trustworthy set           3         Reliable and trustworthy set           2         Safe and Healthy Communital Reliable and trustworthy set           3         Reliable and trustworthy set           3         Reliable and trustworthy set           4         Safe and Healthy Communital Reliable and trustworthy set           4         Safe and Healthy Communital Reliable and trustworthy set           6         Safe and Healthy Communital Reliable and trustworthy set           6         Safe and Healthy Communital Reliable and trustworthy set           05-1-456100-1325         Sew           05-1-456100-1334         Sew           05-1-457300-1925         Sew           05-1-457600-6500         Sew           05-2-458000-6002         Sew           05-2-458000-6003         Sew           05-2-458000-6012         Se	Aunity: Safe Treatment sewer collection system alls under Public Works and Parks Services alls under Public Works and Parks Services aurplus Carryforward over - Public Works and Parks Services wer - Village User Rates over - Village User Rates over - Frontage Taxes Reclassed over - Connection Fees over - Connection Fees over - Penalties over - Penalties over - OB User Rates over - IP User Rate over - IP User Rate over - IVestment Income over - Other Revenue over - LSA Annual Commuted Revenue over - LSA Annual Commuted Revenue over - Transfer from Reserves over - Transfer from Reserves	Budget	Budget (\$1,279,747) (\$212,065) (\$13,900) (\$2,037) (\$207,816) (\$207,816) (\$310,000) (\$2,025,565) \$693,871	Budget (\$) \$0 \$1,416,090 \$0 \$0 \$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 \$1,900,768	Budget (%) #DIV/0! 7.3% 0% 0% #DIV/0! -100% #DIV/0! -17% -100% #DIV/0! -57%	\$1,443,5
Service Mandate:       I         Safe and Healthy Corrunal         Reliable and trustworrunal         Sew         Sev         Sev         Sev         Sev <tr< th=""><th>Aunity: Safe Treatment sewer collection system alls under Public Works and Parks Services alls under Public Works and Parks Services aurplus Carryforward over - Public Works and Parks Services wer - Village User Rates over - Village User Rates over - Frontage Taxes Reclassed over - Connection Fees over - Connection Fees over - Penalties over - OB User Rates over - OB User Rates over - IP User Rate over - IP User Rate over - IP User Rate over - IVestment Income over - Other Revenue over - LSA Annual Commuted Revenue over - LSA Annual Commuted Revenue over - Transfer from Reserves over - Transfer from Reserves</th><th>Budget</th><th>Budget (\$1,279,747) (\$212,065) (\$13,900) (\$2,037) (\$207,816) (\$207,816) (\$310,000) (\$2,025,565) \$693,871</th><th>Budget (\$) \$0 \$1,416,090 \$0 \$0 \$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 \$1,900,768</th><th>Budget (%) #DIV/0! 7.3% 0% 0% #DIV/0! -100% #DIV/0! -17% -100% #DIV/0! -57%</th><th>\$1,443,5</th></tr<>	Aunity: Safe Treatment sewer collection system alls under Public Works and Parks Services alls under Public Works and Parks Services aurplus Carryforward over - Public Works and Parks Services wer - Village User Rates over - Village User Rates over - Frontage Taxes Reclassed over - Connection Fees over - Connection Fees over - Penalties over - OB User Rates over - OB User Rates over - IP User Rate over - IP User Rate over - IP User Rate over - IVestment Income over - Other Revenue over - LSA Annual Commuted Revenue over - LSA Annual Commuted Revenue over - Transfer from Reserves over - Transfer from Reserves	Budget	Budget (\$1,279,747) (\$212,065) (\$13,900) (\$2,037) (\$207,816) (\$207,816) (\$310,000) (\$2,025,565) \$693,871	Budget (\$) \$0 \$1,416,090 \$0 \$0 \$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 \$1,900,768	Budget (%) #DIV/0! 7.3% 0% 0% #DIV/0! -100% #DIV/0! -17% -100% #DIV/0! -57%	\$1,443,5
Service Mandate:           1         Safe and Healthy Corrur           2         Safe and Healthy Corrur           3         Reliable and trustwortry set           3         Reliable and trustwortry set           2         Falls           2         Falls           3         Reliable and trustwortry set           6         Sur           8         Sur           0         Su	Aunity: Safe Treatment sewer collection system alls under Public Works and Parks Services alls under Public Works and Parks Services aurplus Carryforward over - Public Works and Parks Services wer - Village User Rates over - Village User Rates over - Frontage Taxes Reclassed over - Connection Fees over - Connection Fees over - Penalties over - OB User Rates over - OB User Rates over - IP User Rate over - IP User Rate over - IP User Rate over - IVestment Income over - Other Revenue over - LSA Annual Commuted Revenue over - LSA Annual Commuted Revenue over - Transfer from Reserves over - Transfer from Reserves	Budget	Budget (\$1,279,747) (\$212,065) (\$13,900) (\$2,037) (\$207,816) (\$207,816) (\$310,000) (\$2,025,565) \$693,871	Budget (\$) \$0 \$1,416,090 \$0 \$0 \$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 \$1,900,768	Budget (%) #DIV/0! 7.3% 0% 0% #DIV/0! -100% #DIV/0! -17% -100% #DIV/0! -57%	\$1,443,
Image: Safe and Healthy Communication in the second in	Aunity: Safe Treatment sewer collection system alls under Public Works and Parks Services alls under Public Works and Parks Services aurplus Carryforward over - Public Works and Parks Services wer - Village User Rates over - Village User Rates over - Frontage Taxes Reclassed over - Connection Fees over - Connection Fees over - Penalties over - OB User Rates over - OB User Rates over - IP User Rate over - IP User Rate over - IP User Rate over - IVestment Income over - Other Revenue over - LSA Annual Commuted Revenue over - LSA Annual Commuted Revenue over - Transfer from Reserves over - Transfer from Reserves	Budget	Budget (\$1,279,747) (\$212,065) (\$13,900) (\$2,037) (\$207,816) (\$207,816) (\$310,000) (\$2,025,565) \$693,871	Budget (\$) \$0 \$1,416,090 \$0 \$0 \$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 \$1,900,768	Budget (%) #DIV/0! 7.3% 0% 0% #DIV/0! -100% #DIV/0! -17% -100% #DIV/0! -57%	\$1,443,5
2         Safe and Healthy Community and Reliable and trustworthy and Falls           3         Reliable and trustworthy and Falls           4         5           6         5           8         5           8         5           8         5           8         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5           9         5	Aunity: Safe Treatment sewer collection system alls under Public Works and Parks Services alls under Public Works and Parks Services aurplus Carryforward over - Public Works and Parks Services wer - Village User Rates over - Village User Rates over - Frontage Taxes Reclassed over - Connection Fees over - Connection Fees over - Penalties over - OB User Rates over - OB User Rates over - IP User Rate over - IP User Rate over - IP User Rate over - IVestment Income over - Other Revenue over - LSA Annual Commuted Revenue over - LSA Annual Commuted Revenue over - Transfer from Reserves over - Transfer from Reserves	Budget	Budget (\$1,279,747) (\$212,065) (\$13,900) (\$2,037) (\$207,816) (\$207,816) (\$310,000) (\$2,025,565) \$693,871	Budget (\$) \$0 \$1,416,090 \$0 \$0 \$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 \$1,900,768	Budget (%) #DIV/0! 7.3% 0% 0% #DIV/0! -100% #DIV/0! -17% -100% #DIV/0! -57%	\$1,443,5
3         Reliable and trustworty set           Image: Amage:	sewer collection system alls under Public Works and Parks Services urplus Carryforward wer - Village User Rates wer - Frontage Taxes Reclassed wer - Connection Fees wer - Connection Fees wer - Penalties wer - OB User Rates wer - OB User Rates wer - IP User Rate wer - IP User Rate wer - Investment Income wer - Other Revenue wer - Other Revenue wer - LSA Annual Commuted Revenue unding For Capital Expenditures wer - Transfer from Reserves	Budget	Budget (\$1,279,747) (\$212,065) (\$13,900) (\$2,037) (\$207,816) (\$207,816) (\$310,000) (\$2,025,565) \$693,871	Budget (\$) \$0 \$1,416,090 \$0 \$0 \$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 \$1,900,768	Budget (%) #DIV/0! 7.3% 0% 0% #DIV/0! -100% #DIV/0! -17% -100% #DIV/0! -57%	\$1,443,
Image: series         Image: series           Revenues:         Sur,           05-1-456100-1325         Sew           05-1-456100-1326         Sew           05-1-456100-1327         Sew           05-1-456100-1329         Sew           05-1-456100-1329         Sew           05-1-456100-1333         Sew           05-1-456100-1334         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457600-6500         Sew           05-1-457600-6500         Sew           05-2-458000-0000         Sew           05-2-458000-6001         Sew           05-2-458000-6002         Sew           05-2-458000-6012         Sew           05-2-458000-6013         Sew           05-2-458000-6014         Sew           05-2-458000-6012         Sew           05-2-458000-6012         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127	urplus Carryforward         ower - Village User Rates         ower - Frontage Taxes Reclassed         ower - Connection Fees         ower - Penalties         ower - OB User Rates         ower - IP User Rate         ower - IP User Rate         ower - Other Revenue         ower - Other Revenue         ower - LSA Annual Commuted Revenue         ower - Transfer from Reserves         ower - Salaries         ower - Benefits         ower - Travel & Conference	Budget	Budget (\$1,279,747) (\$212,065) (\$13,900) (\$2,037) (\$207,816) (\$207,816) (\$310,000) (\$2,025,565) \$693,871	Budget (\$) \$0 \$1,416,090 \$0 \$0 \$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 \$1,900,768	Budget (%) #DIV/0! 7.3% 0% 0% #DIV/0! -100% #DIV/0! -17% -100% #DIV/0! -57%	\$1,443,
Image: Network         Image: Network           Revenues:         Sur,           05-1-456100-1325         Sew           05-1-456100-1326         Sew           05-1-456100-1327         Sew           05-1-456100-1329         Sew           05-1-456100-1329         Sew           05-1-456100-1333         Sew           05-1-456100-1334         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457600-6500         Sew           05-1-457600-6500         Sew           05-2-458000-0000         Sew           05-2-458000-6001         Sew           05-2-458000-6002         Sew           05-2-458000-6012         Sew           05-2-458000-6013         Sew           05-2-458000-6014         Sew           05-2-458000-6012         Sew           05-2-458000-6012         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127	urplus Carryforward         ower - Village User Rates         ower - Frontage Taxes Reclassed         ower - Connection Fees         ower - Penalties         ower - OB User Rates         ower - IP User Rate         ower - IP User Rate         ower - Other Revenue         ower - Other Revenue         ower - LSA Annual Commuted Revenue         ower - Transfer from Reserves         ower - Salaries         ower - Benefits         ower - Travel & Conference	Budget	Budget (\$1,279,747) (\$212,065) (\$13,900) (\$2,037) (\$207,816) (\$207,816) (\$310,000) (\$2,025,565) \$693,871	Budget (\$) \$0 \$1,416,090 \$0 \$0 \$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 \$1,900,768	Budget (%) #DIV/0! 7.3% 0% 0% #DIV/0! -100% #DIV/0! -17% -100% #DIV/0! -57%	\$1,443,5
Image         Sur,           05-1-456100-1325         Sew           05-1-456100-1327         Sew           05-1-456100-1329         Sew           05-1-456100-1333         Sew           05-1-456100-1334         Sew           05-1-45600-1450         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457500-1990         Fund           05-1-457600-6500         Sew           05-1-457600-6500         Sew           05-1-457600-6500         Sew           05-1-457600-6500         Sew           05-2-458000-0000         Sew           05-2-458000-6002         Sew           05-2-458000-6003         Sew           05-2-458000-6004         Sew           05-2-458000-6011         Sew           05-2-458000-6012         Sew           05-2-458000-6013         Sew           05-2-458000-6014         Sew           05-2-458100-6101         Sew           05-2-458100-6102         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128	wer - Village User Rates wer - Frontage Taxes Reclassed wer - Connection Fees wer - Penalties wer - Penalties wer - OB User Rates wer - IP User Rate wer - IP User Rate wer - Investment Income wer - Other Revenue wer - Other Revenue wer - LSA Annual Commuted Revenue inding For Capital Expenditures wer - Transfer from Reserves wer - Transfer from Reserves wer - Salaries wer - Benefits wer - Travel & Conference	Budget	Budget (\$1,279,747) (\$212,065) (\$13,900) (\$2,037) (\$207,816) (\$207,816) (\$310,000) (\$2,025,565) \$693,871	Budget (\$) \$0 \$1,416,090 \$0 \$0 \$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 \$1,900,768	Budget (%) #DIV/0! 7.3% 0% 0% #DIV/0! -100% #DIV/0! -17% -100% #DIV/0! -57%	\$1,443,
Image         Sur,           05-1-456100-1325         Sew           05-1-456100-1327         Sew           05-1-456100-1329         Sew           05-1-456100-1333         Sew           05-1-456100-1334         Sew           05-1-45600-1450         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457500-1990         Fund           05-1-457600-6500         Sew           05-1-457600-6500         Sew           05-1-457600-6500         Sew           05-1-457600-6500         Sew           05-2-458000-0000         Sew           05-2-458000-6002         Sew           05-2-458000-6003         Sew           05-2-458000-6004         Sew           05-2-458000-6011         Sew           05-2-458000-6012         Sew           05-2-458000-6013         Sew           05-2-458000-6014         Sew           05-2-458100-6101         Sew           05-2-458100-6102         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128	wer - Village User Rates wer - Frontage Taxes Reclassed wer - Connection Fees wer - Penalties wer - Penalties wer - OB User Rates wer - IP User Rate wer - IP User Rate wer - Investment Income wer - Other Revenue wer - Other Revenue wer - LSA Annual Commuted Revenue inding For Capital Expenditures wer - Transfer from Reserves wer - Transfer from Reserves wer - Salaries wer - Benefits wer - Travel & Conference	Budget	Budget (\$1,279,747) (\$212,065) (\$13,900) (\$2,037) (\$207,816) (\$207,816) (\$310,000) (\$2,025,565) \$693,871	Budget (\$) \$0 \$1,416,090 \$0 \$0 \$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 \$1,900,768	Budget (%) #DIV/0! 7.3% 0% 0% #DIV/0! -100% #DIV/0! -17% -100% #DIV/0! -57%	\$1,443,
Image         Sur,           05-1-456100-1325         Sew           05-1-456100-1327         Sew           05-1-456100-1329         Sew           05-1-456100-1333         Sew           05-1-456100-1334         Sew           05-1-45600-1450         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457500-1990         Fund           05-1-457600-6500         Sew           05-1-457600-6500         Sew           05-1-457600-6500         Sew           05-1-457600-6500         Sew           05-2-458000-0000         Sew           05-2-458000-6002         Sew           05-2-458000-6003         Sew           05-2-458000-6004         Sew           05-2-458000-6011         Sew           05-2-458000-6012         Sew           05-2-458000-6013         Sew           05-2-458000-6014         Sew           05-2-458100-6103         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128	wer - Village User Rates wer - Frontage Taxes Reclassed wer - Connection Fees wer - Penalties wer - Penalties wer - OB User Rates wer - IP User Rate wer - IP User Rate wer - Investment Income wer - Other Revenue wer - Other Revenue wer - LSA Annual Commuted Revenue inding For Capital Expenditures wer - Transfer from Reserves wer - Transfer from Reserves wer - Salaries wer - Benefits wer - Travel & Conference	(\$1,192,990) (\$212,065) (\$13,900) (\$2,037) (\$2,037) (\$2,037) (\$2,249) (\$27,249) (\$250,000) (\$2,229) (\$2,229) (\$723,016) (\$723,016) (\$2,423,486) (\$723,016) (\$2,423,486) (\$3,500) (\$640,754 (\$15,816) (\$750)	(\$1,279,747) (\$212,065) (\$13,900) (\$2,037) (\$207,816) (\$207,816) (\$310,000) (\$2,025,565) \$693,871	\$0 \$1,416,090 \$0 \$0 \$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 <b>\$1,900,768</b>	#DIV/0! 7.3% 0% 0% #DIV/0! -100% #DIV/0! -17% -100% #DIV/0! -57%	\$1,443,5
05-1-456100-1325         Sew           05-1-456100-1327         Sew           05-1-456100-1327         Sew           05-1-456100-1329         Sew           05-1-456100-1333         Sew           05-1-45600-1450         Sew           05-1-45600-1450         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457600-6500         Sew           05-2-458000-0000         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6011         Sew           05-2-458000-6012         Sew           05-2-458000-6013         Sew           05-2-458000-6014         Sew           05-2-458100-6103         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458900-6525	wer - Village User Rates wer - Frontage Taxes Reclassed wer - Connection Fees wer - Penalties wer - Penalties wer - OB User Rates wer - IP User Rate wer - IP User Rate wer - Investment Income wer - Other Revenue wer - Other Revenue wer - LSA Annual Commuted Revenue inding For Capital Expenditures wer - Transfer from Reserves wer - Transfer from Reserves wer - Salaries wer - Benefits wer - Travel & Conference	(\$212,065) (\$13,900) (\$13,900) (\$2,037) (\$27,249) (\$27,249) (\$250,000) (\$2,229) (\$2,229) (\$723,016) (\$2,423,486) (\$2,423,486) (\$2,423,486) (\$3,500 \$640,754 \$15,816 \$750	(\$212,065) (\$13,900) (\$2,037) (\$207,816) (\$310,000) (\$2,025,565) \$693,871	\$1,416,090 \$0 \$0 \$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 <b>\$1,900,768</b>	7.3% 0% 0% #DIV/0! 0% -100% #DIV/0! -17% -100% #DIV/0! -57%	\$1,443,5
05-1-456100-1326         Sew           05-1-456100-1327         Sew           05-1-456100-1329         Sew           05-1-456100-1333         Sew           05-1-45600-1450         Sew           05-1-45600-1450         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457300-1981         Sew           05-1-457600-6500         Sew           05-1-457600-6500         Sew           05-1-457600-6000         Sew           05-2-458000-0000         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6011         Sew           05-2-458000-6012         Sew           05-2-458000-6013         Sew           05-2-458000-6014         Sew           05-2-458000-6012         Sew           05-2-458100-6103         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6127         Sew           05-2-458900-6527	wer - Frontage Taxes Reclassed wer - Connection Fees wer - Penalties wer - OB User Rates wer - IP User Rate wer - Investment Income wer - Other Revenue wer - LSA Annual Commuted Revenue anding For Capital Expenditures wer - Transfer from Reserves wer - Transfer from Reserves wer - Salaries wer - Benefits wer - Travel & Conference	(\$212,065) (\$13,900) (\$13,900) (\$2,037) (\$27,249) (\$27,249) (\$250,000) (\$2,229) (\$2,229) (\$723,016) (\$2,423,486) (\$2,423,486) (\$2,423,486) (\$3,500 \$640,754 \$15,816 \$750	(\$212,065) (\$13,900) (\$2,037) (\$207,816) (\$310,000) (\$2,025,565) \$693,871	\$0 \$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 <b>\$1,900,768</b>	0% 0% #DIV/0! 0% -100% #DIV/0! -17% -100% #DIV/0! -57%	
05-1-456100-1327Sew05-1-456100-1329Sew05-1-456100-1334Sew05-1-45600-1450Sew05-1-457300-1925Sew05-1-457300-1981Sew05-1-457500-1990Fun05-1-457600-6500Sew05-1-457600-6500Sew05-2-458000-0000Sew05-2-458000-6002Sew05-2-458000-6003Sew05-2-458000-6003Sew05-2-458000-6003Sew05-2-458000-6004Sew05-2-458000-6005Sew05-2-458000-6005Sew05-2-458000-6012Sew05-2-458000-6013Sew05-2-458000-6014Sew05-2-458000-6013Sew05-2-458100-6101Sew05-2-458100-6103Sew05-2-458100-6103Sew05-2-458200-6125Sew05-2-458200-6125Sew05-2-458200-6127Sew05-2-458200-6128Sew05-2-458200-6127Sew05-2-458200-6128Sew05-2-458200-6127Sew05-2-458200-6127Sew05-2-458900-6527Sew05-2-458900-6527Sew05-2-458400-6553ProjCapital Priorities:Sew05-2-458400-6553Proj05-2-458400-6553Proj05-2-458400-6553Proj05-2-458400-6553Proj05-2-458400-6553Proj05-2-458400-6553Proj05-2-458400-6553Proj05-2-458400-6553Proj <t< td=""><td>wer - Connection Fees wer - Penalties wer - OB User Rates wer - IP User Rate wer - Investment Income wer - Other Revenue wer - LSA Annual Commuted Revenue anding For Capital Expenditures wer - Transfer from Reserves wer - Transfer from Reserves</td><td>(\$13,900) (\$2,037) (\$27,249) (\$27,249) (\$250,000) (\$2,229) (\$2,229) (\$723,016) (\$2,423,486) (\$2,423,486) (\$2,423,486) (\$3,500 \$640,754 \$15,816 \$750</td><td>(\$13,900) (\$2,037) (\$207,816) (\$310,000) (\$2,025,565) \$693,871</td><td>\$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 <b>\$1,900,768</b></td><td>0% #DIV/0! 0% -100% #DIV/0! -17% -100% #DIV/0! -57%</td><td></td></t<>	wer - Connection Fees wer - Penalties wer - OB User Rates wer - IP User Rate wer - Investment Income wer - Other Revenue wer - LSA Annual Commuted Revenue anding For Capital Expenditures wer - Transfer from Reserves wer - Transfer from Reserves	(\$13,900) (\$2,037) (\$27,249) (\$27,249) (\$250,000) (\$2,229) (\$2,229) (\$723,016) (\$2,423,486) (\$2,423,486) (\$2,423,486) (\$3,500 \$640,754 \$15,816 \$750	(\$13,900) (\$2,037) (\$207,816) (\$310,000) (\$2,025,565) \$693,871	\$0 \$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 <b>\$1,900,768</b>	0% #DIV/0! 0% -100% #DIV/0! -17% -100% #DIV/0! -57%	
05-1-456100-1333         Sew           05-1-456600-1450         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457500-1990         Fund           05-1-457500-1990         Fund           05-1-457600-6500         Sew           05-1-457600-6500         Sew           05-2-458000-0000         Sew           05-2-458000-6002         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6004         Sew           05-2-458000-6013         Sew           05-2-458000-6014         Sew           05-2-458000-6012         Sew           05-2-458000-6014         Sew           05-2-458000-6012         Sew           05-2-458000-6012         Sew           05-2-458000-6012         Sew           05-2-45800-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458900-6527         Sew           05-2-458400-6523         Amd           05-2-458400-6523         Sew           05-2-458400-6523	wer - OB User Rates wer - IP User Rate wer - Investment Income wer - Other Revenue wer - LSA Annual Commuted Revenue inding For Capital Expenditures wer - Transfer from Reserves wer - Transfer from Reserves	(\$27,249) (\$250,000) (\$2,229) (\$723,016) (\$723,016) (\$2,423,486) (\$2,423,486) (\$2,423,486) (\$3,500 \$640,754 \$15,816 \$15,816 \$750	(\$207,816) (\$310,000) (\$2,025,565) \$693,871	\$0 \$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 <b>\$1,900,768</b>	0% -100% #DIV/0! -17% -100% #DIV/0! -57%	
05-1-456100-1334         Sew           05-1-457300-1925         Sew           05-1-457300-1925         Sew           05-1-457300-1981         Sew           05-1-457500-1990         Fund           05-1-457600-6500         Sew           Total revenues         Image: Sew           05-2-458000-0000         Sew           05-2-458000-6002         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6013         Sew           05-2-458000-6014         Sew           05-2-458000-6012         Sew           05-2-458100-6103         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458900-6527         Sew           05-2-458900-6523         Amo           05-2-458400-6553         Proj           Min	wer - IP User Rate wer - Investment Income wer - Other Revenue wer - LSA Annual Commuted Revenue anding For Capital Expenditures wer - Transfer from Reserves wer - Transfer from Reserves wer - Salaries wer - Salaries wer - Benefits wer - Travel & Conference	(\$27,249) (\$250,000) (\$2,229) (\$723,016) (\$723,016) (\$2,423,486) (\$2,423,486) (\$2,423,486) (\$3,500 \$640,754 \$15,816 \$15,816 \$750	(\$207,816) (\$310,000) (\$2,025,565) \$693,871	\$27,249 \$0 \$42,184 \$2,229 \$0 \$413,016 <b>\$1,900,768</b>	-100% #DIV/0! -17% -100% #DIV/0! -57%	
05-1-456600-1450         Sew           05-1-457300-1925         Sew           05-1-457300-1981         Sew           05-1-457500-1990         Fund           05-1-457600-6500         Sew           Total revenues         Image: Sew           05-2-458000-0000         Sew           05-2-458000-6002         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6013         Sew           05-2-458000-6012         Sew           05-2-458000-6012         Sew           05-2-458000-6013         Sew           05-2-458000-6014         Sew           05-2-458100-6103         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6127         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458400-6553         Proj           Min         Villa           05-2-458400-6553	ewer - Investment Income ewer - Other Revenue ewer - LSA Annual Commuted Revenue inding For Capital Expenditures ewer - Transfer from Reserves ewer - Administration ewer - Salaries ewer - Benefits ewer - Travel & Conference	(\$250,000) (\$2,229) (\$723,016) (\$723,016) (\$2,423,486) \$3,500 \$640,754 \$15,816 \$750	(\$310,000) (\$2,025,565) \$693,871	\$0 \$42,184 \$2,229 \$0 \$413,016 <b>\$1,900,768</b>	#DIV/0! -17% -100% #DIV/0! -57%	
05-1-457300-1981         Sew           05-1-457500-1990         Fund           05-1-457600-6500         Sew           Total revenues         Image: Component of the servenues           05-2-458000-0000         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6013         Sew           05-2-458000-6014         Sew           05-2-458000-6012         Sew           05-2-458000-6013         Sew           05-2-458000-6014         Sew           05-2-458100-6103         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458400-6553         Proj           Capital Priorities:         Min           Capital Priorities:         Vila           05-2-458400-6553         Proj <tr< td=""><td>wer - LSA Annual Commuted Revenue Inding For Capital Expenditures Inver - Transfer from Reserves Inver - Administration Inver - Salaries Inver - Benefits Inver - Travel &amp; Conference</td><td>(\$2,229) (\$723,016) (\$2,423,486) (\$2,423,486) (\$2,423,486) (\$2,423,486) (\$2,423,486) (\$2,423,016) (\$2,423,016) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,423,486) (\$2,423,486) (\$2,423,486) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,52</td><td>(\$310,000) (\$2,025,565) \$693,871</td><td>\$2,229 \$0 \$413,016 <b>\$1,900,768</b></td><td>-100% #DIV/0! -57%</td><td></td></tr<>	wer - LSA Annual Commuted Revenue Inding For Capital Expenditures Inver - Transfer from Reserves Inver - Administration Inver - Salaries Inver - Benefits Inver - Travel & Conference	(\$2,229) (\$723,016) (\$2,423,486) (\$2,423,486) (\$2,423,486) (\$2,423,486) (\$2,423,486) (\$2,423,016) (\$2,423,016) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,229) (\$2,423,486) (\$2,423,486) (\$2,423,486) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,529) (\$2,52	(\$310,000) (\$2,025,565) \$693,871	\$2,229 \$0 \$413,016 <b>\$1,900,768</b>	-100% #DIV/0! -57%	
05-1-457500-1990         Fund           05-1-457600-6500         Sew           Total revenues         Image: Comment of the second of the	inding For Capital Expenditures wer - Transfer from Reserves wer - Administration wer - Salaries wer - Benefits wer - Travel & Conference	(\$723,016) (\$2,423,486) \$3,500 \$640,754 \$15,816 \$750	(\$2,025,565) \$693,871	\$0 \$413,016 <b>\$1,900,768</b>	#DIV/0! -57%	
05-1-457600-6500         Sew           Total revenues         Image: stress:           0p=rating Expenses:         0           05-2-458000-0000         Sew           05-2-458000-6002         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6005         Sew           05-2-458000-6006         Sew           05-2-458000-6011         Sew           05-2-458000-6012         Sew           05-2-458000-6013         Sew           05-2-458000-6014         Sew           05-2-458000-6013         Sew           05-2-458100-6103         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6127         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458400-6553         Proj           Total Key Priorities:         Proj           Total Key Priorities:         Proj           O5-2-458400-6553         Proj	wer - Transfer from Reserves	(\$2,423,486) \$3,500 \$640,754 \$15,816 \$750	(\$2,025,565) \$693,871	\$413,016 <b>\$1,900,768</b>	-57%	
Total revenues         Image: constraint of the symmetry of th	wer - Administration wer - Salaries wer - Benefits wer - Travel & Conference	(\$2,423,486) \$3,500 \$640,754 \$15,816 \$750	(\$2,025,565) \$693,871	\$1,900,768		
Operating Expenses:         Sew           05-2-458000-0000         Sew           05-2-458000-6002         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6005         Sew           05-2-458000-6013         Sew           05-2-458000-6011         Sew           05-2-458000-6012         Sew           05-2-458000-6014         Sew           05-2-458000-6014         Sew           05-2-458100-6101         Sew           05-2-458100-6102         Sew           05-2-458200-6125         Sew           05-2-458200-6125         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458400-6553         Proj           Capital Priorities:         Image: Capital Priorities:           05-2-458400-6553         Proj           Win         Villa           05-2-458400-6553         Proj           Image: Capital Priorities:         Image: Capital Priorities:	wer - Salaries wer - Benefits wer - Travel & Conference	\$3,500 \$640,754 \$15,816 \$750	\$693,871			
05-2-458000-0000         Sew           05-2-458000-6002         Sew           05-2-458000-6002         Sew           05-2-458000-6003         Sew           05-2-458000-6005         Sew           05-2-458000-6006         Sew           05-2-458000-6011         Sew           05-2-458000-6012         Sew           05-2-458000-6014         Sew           05-2-458000-6014         Sew           05-2-458100-6101         Sew           05-2-458100-6102         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458900-6525         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458400-6553         Proj           Total Operating Expenses         Sew           Capital Priorities:         Yoi           05-2-458400-6553         Proj           Capital Priorities:         Yoi           05-2-458400-6553         Proj           Yoi	wer - Salaries wer - Benefits wer - Travel & Conference	\$640,754 \$15,816 \$750		(\$3,500)		
05-2-458000-6000         Sew           05-2-458000-6003         Sew           05-2-458000-6003         Sew           05-2-458000-6006         Sew           05-2-458000-6011         Sew           05-2-458000-6011         Sew           05-2-458000-6012         Sew           05-2-458000-6014         Sew           05-2-458000-6012         Sew           05-2-458000-6014         Sew           05-2-458100-6101         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6125         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6127         Sew           05-2-458200-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458400-6553         Proj           Total Operating Expenses         Sew           Capital Priorities:         Yilla           05-2-458400-6553         Proj           Villa         Otti           05-2-458400-6553         Proj           Villa         Otti           05-2-458400-6553	wer - Salaries wer - Benefits wer - Travel & Conference	\$640,754 \$15,816 \$750		(ພວ,ວບບ)	-100%	
05-2-458000-6002         Sew           05-2-458000-6003         Sew           05-2-458000-6005         Sew           05-2-458000-6011         Sew           05-2-458000-6011         Sew           05-2-458000-6012         Sew           05-2-458000-6012         Sew           05-2-458000-6014         Sew           05-2-458000-6014         Sew           05-2-458100-6101         Sew           05-2-458100-6102         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458900-6525         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458400-6553         Proj           Capital Priorities:         Image: Capital Priorities:           05-2-458400-6553         Proj           Win         Villa           05-2-458400-6553         Proj           Image: Capital Priorities:         Image: Capital Priorities:           05-2-458400-6553         Proj	wer - Benefits wer - Travel & Conference	\$15,816 \$750		\$53,116	-100%	
05-2-458000-6005         Sew           05-2-458000-6011         Sew           05-2-458000-6011         Sew           05-2-458000-6012         Sew           05-2-458000-6014         Sew           05-2-458000-6014         Sew           05-2-458000-6014         Sew           05-2-458000-6020         Sew           05-2-458100-6101         Sew           05-2-458100-6102         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458900-6525         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458400-6553         Proj           Total Key Priorities:         Yoi           Capital Priorities:         Yoi           05-2-458400-6553         Proj           Xila         Yila           05-2-458400-6553         Yoi           Xila         Yila           Xila         Yila     <			\$17,315	\$1,499	9%	
05-2-458000-6006         Sew           05-2-458000-6011         Sew           05-2-458000-6012         Sew           05-2-458000-6014         Sew           05-2-458000-6014         Sew           05-2-458000-6010         Sew           05-2-458100-6101         Sew           05-2-458100-6102         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6127         Sew           05-2-458900-6525         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458400-6553         Proj           Capital Priorities:         Villa           05-2-458400-6553         Proj           05-2-458400-6553         Villa           05-2-458400-6553         Proj           U         U         U           05-2-458400-6553         Villa           0		\$ 650	\$750	\$0	0%	
05-2-458000-6011         Sew           05-2-458000-6012         Sew           05-2-458000-6014         Sew           05-2-458000-6014         Sew           05-2-458000-6010         Sew           05-2-458100-6101         Sew           05-2-458100-6102         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458900-6525         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458400-6553         Proj           Capital Priorities:            05-2-458400-6553         Proj           Uilla         Out:           05-2-458400-6553         Proj           Uilla         Out:           05-2-458400-6553         Proj           Uilla         Out:           05-2-458400-6553         Vin           Villa         Out:	wer - Advertising		-	\$0	0%	
05-2-458000-6012         Sew           05-2-458000-6014         Sew           05-2-458000-6020         Sew           05-2-458100-6101         Sew           05-2-458100-6102         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458900-6525         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458400-6553         Proj           Capital Priorities:         Villa           05-2-458400-6553         Proj           Capital Priorities:         Villa           05-2-458400-6553         Proj           Villa         Outt           Val         Val           U         Val           U         Val           U         Val           U         Val           U         Va	wer - Insurance wer - Telephone	\$42,759 \$2,750	\$45,000 \$2,000	\$2,241 (\$750)	5% -27%	Premium increase from WWTP Valuation adju
05-2-458000-6014         Sew           05-2-458000-6020         Sew           05-2-458100-6101         Sew           05-2-458100-6102         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458400-6553         Proj           Capital Priorities:         Vila           05-2-458400-6553         Proj           Uilla         Outtion           05-2-458400-6553         Vila           05-2-458400-6553         Vila           05-2-458400-6553         Vila           05-2-458400-6553         Vila           0utti <td< td=""><td>wer - Hydro</td><td>\$46,000</td><td>\$2,000</td><td>(\$7,50)</td><td>-21 /8</td><td></td></td<>	wer - Hydro	\$46,000	\$2,000	(\$7,50)	-21 /8	
05-2-458100-6101         Sew           05-2-458100-6102         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6525         Sew           05-2-458900-6525         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           Capital Operating Expenses         Second           Key Priorities:         Second           05-2-458400-6553         Proj           Capital Priorities:         Second           05-2-458400-6553         Proj           Villa         Out:           05-2-458400-6553         Proj           Villa         Out:           05-2-458400-6553         Vin           Villa         Out:           05-2-458400-6553         Vin           Villa         Out:           05-2-458400-6553         Vin <td>wer - IT/Software</td> <td>\$14,000</td> <td>\$8,000</td> <td>(\$6,000)</td> <td></td> <td>Includes Scada licence- implemented 2023</td>	wer - IT/Software	\$14,000	\$8,000	(\$6,000)		Includes Scada licence- implemented 2023
05-2-458100-6102         Sew           05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6523         Amo           05-2-458900-6525         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           Capital Operating Expenses         Proj           Capital Priorities:         Yilla           05-2-458400-6553         Proj           Win         Villa           05-2-458400-6553         Proj           U         Outtion           Villa         Outtion           Villa         Outtion           Val         Val           U         Val           U         Val           U         Val           U         Val           U         Val           U         Val <t< td=""><td>wer - Training</td><td>\$1,750</td><td>\$2,000</td><td>\$250</td><td>14%</td><td></td></t<>	wer - Training	\$1,750	\$2,000	\$250	14%	
05-2-458100-6103         Sew           05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458900-6525         Sew           05-2-458900-6527         Sew           Total Operating Expenses         Secondary           Key Priorities:         Secondary           Total Key Priorities:         Secondary           05-2-458400-6553         Proj           Win         Villa           Outt         Quitant           Villa         Outt           Quitant         Quitant           Val         Val           Inflor         Wal           Inflor         Wal           Inflor         Wal	wer - Legal	\$0	\$0	\$0	#DIV/0!	
05-2-458200-6125         Sew           05-2-458200-6126         Sew           05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6128         Sew           05-2-458200-6525         Sew           05-2-458900-6525         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           Total Operating Expenses         Key Priorities:           Total Key Priorities:         Proj           Capital Priorities:         Villa           05-2-458400-6553         Proj           Win         Villa           05-2-458400-6553         Vin           Villa         Out:           05-2-458400-6553         Proj           Win         Villa           05-2-458400-6553         Proj           Win         Villa           0ut:         2 Va           0ut:         2 Va           0ut:         2 Va           0ut:         2 Va           0ut:         0ut:           0ut:         0ut:           0ut:         0ut:           0ut:         0ut:     <	wer - Engineering wer - Contractors & Consultants	\$0 \$61,950	\$0 \$109,400	\$0 \$47,450	#DIV/0!	Outfall Dive Inspection, Flushing program (GP
05-2-458200-6127         Sew           05-2-458200-6128         Sew           05-2-458250-6023         Amo           05-2-458900-6525         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           05-2-458900-6527         Sew           Total Operating Expenses         Sew           Key Priorities:         Sew           05-2-458400-6553         Proj           Capital Priorities:         Sew           05-2-458400-6553         Proj           U         Out:           05-2-458400-6553         Proj           U         Out:           Villa         Out:           U         Con           Inflo         Wal           U         Wal	ewer - Maintenance	\$151,000	\$145,023	(\$5,977)		HVAC/Security, Biosolids tippping, garbage/bin
05-2-458200-6128         Sew           05-2-458250-6023         Amo           05-2-458900-6525         Sew           05-2-458900-6527         Sew           Total Operating Expenses         From           Key Priorities:         Sew           Total Key Priorities:         Sew           O5-2-458400-6553         Proj           Capital Priorities:         Sew           05-2-458400-6553         Proj           User Capital Priorities:         Sew           O5-2-458400-6553         Proj           User Capital Priorities:         Sew           User Capital Priorities:	wer - Parts & Supplies	\$35,000	\$39,500	\$4,500		Polymer, Supplies (lab, UV bulbs, bbelts, glove
05-2-458250-6023         Ama           05-2-458900-6525         Sew           05-2-458900-6527         Sew           Total Operating Expenses         Image: Composition of the second seco	wer - Hardware	\$5,000	\$2,000	(\$3,000)		Field ipad; 2024:Server upgrade 5/25
05-2-458900-6525         Sew           05-2-458900-6527         Sew           Total Operating Expenses         Sew           Key Priorities:         Sew           Total Key Priorities:         Sew           Capital Priorities:         Sew           05-2-458400-6553         Proj           O5-2-458400-6553         Proj           O5-2-458400-6553         Proj           O5-2-458400-6553         Proj           O5-2-458400-6553         Proj           O5-2-458400-6553         Proj           Out:         Quita           Out:         Quita           Wal         Wal           Use         Wal           Lift         Sew	wer - Fuel nortization Expense - Sewer	\$1,200	\$1,200	\$0 \$0	0% #DIV/0!	
05-2-458900-6527       Sew         Total Operating Expenses	ewer - Interest Expense	\$50,887	\$26,171	(\$24,716)		Sewer Treatment Plant, IP Sewer, Retiring Pop
Key Priorities:         Total Key Priorities         Capital Priorities:         05-2-458400-6553         Win         Villa         Out:         2 Va         Con:         Inflo         Wal         Lift	wer - Principal Payment	\$136,703	\$92,869	(\$43,834)		Sewer Treatment Plant, IP Sewer, Retiring Pop
Total Key Priorities         Capital Priorities:         05-2-458400-6553         Win         Villa         Out:         2 Va         Con         Inflo         Wal         Lift		\$1,210,469	\$1,230,748	\$20,279	2%	
Total Key Priorities         Capital Priorities:         05-2-458400-6553         Win         Villa         Out:         2 Va         Con         Inflo         Wal         Lift						
05-2-458400-6553     Proj       Win     Win       Villa     Out       Question     Out       Question     Con       Inflo     Wal       Unit     Wal       Unit     Unit		\$0	\$0	\$0	-100%	
05-2-458400-6553     Proj       Win     Win       Villa     Out       Question     Out       Question     Con       Inflo     Wal       Unit     Wal       Unit     Unit						
Villa Villa Out 2 Va Con Inflo Wal Wal	oject - Cap. Village Core Exp - Sewer			\$0		
Out 2 Va Con Inflo Wal Wal	inch			\$0	#DIV/0!	
2 Va Con Inflo Wal Wal	Ilage Wide Scada Upgrades	\$50,000	\$25,000	(\$25,000)	-50%	
Con Inflo Wal Wal	utfall Inline Flushing System Variable Frequency Drives	\$15,000	\$15,000	\$0 \$0	0% #DIV/0!	
Inflo Wal Wal	ontrol Panel Repair/Replacement			\$0 \$0	#DIV/0!	
Wal	flow/Infiltration Study	\$50,000	\$50,000	\$0 \$0	0%	
Lift	alnut Lift Station Design	\$23,116	\$23,116	\$0	0%	
	alnut Lift Station Upgrade	\$614,900		(\$614,900)	-100%	
	t Station #1 WTP PLC Upgrade	\$50,000 \$50,000		(\$50,000) (\$50,000)	-100% -100%	
		φ00,000	\$50,000	\$50,000	#DIV/0!	
	burnum Lift Station Design		\$134,700	\$134,700	#DIV/0!	
	burnum Lift Station Design WTP System Upgrades		\$20,000	\$20,000	#DIV/0!	
	WTP System Upgrades WTP Planning and Upgrade		\$50,000	\$50,000 \$0	#DIV/0! #DIV/0!	
	WTP System Upgrades WTP Planning and Upgrade WTP PLC Upgrade	\$120,000	\$150,000	\$0	#DIV/0! 25%	
UV	WTP System Upgrades WTP Planning and Upgrade	,		\$0	#DIV/0!	
Total Capital Priorities	WTP System Upgrades WTP Planning and Upgrade WTP PLC Upgrade oject - Cap. Ind Park Exp - Sewer		\$517,816	(\$455,200)	-47%	
Total Expenses	WTP System Upgrades WTP Planning and Upgrade WTP PLC Upgrade oject - Cap. Ind Park Exp - Sewer dustrial Park Generator	\$973,016		(\$434,921)	-20%	
•	WTP System Upgrades WTP Planning and Upgrade WTP PLC Upgrade oject - Cap. Ind Park Exp - Sewer dustrial Park Generator	\$973,016	\$1,748,564			
Reserve Objectives:	WTP System Upgrades WTP Planning and Upgrade WTP PLC Upgrade oject - Cap. Ind Park Exp - Sewer dustrial Park Generator		\$1,748,564			
-	WTP System Upgrades WTP Planning and Upgrade WTP PLC Upgrade oject - Cap. Ind Park Exp - Sewer dustrial Park Generator		\$1,748,564		15%	Add itional \$37k
05-2-458800-6509 Trar	WTP System Upgrades WTP Planning and Upgrade WTP PLC Upgrade oject - Cap. Ind Park Exp - Sewer dustrial Park Generator		\$1,748,564 \$277,000	\$37,000	10/0	
Total Reserve Objectives	WTP System Upgrades WTP Planning and Upgrade WTP PLC Upgrade oject - Cap. Ind Park Exp - Sewer dustrial Park Generator V System Upgrade	\$2,183,485 \$240,000 \$0	\$277,000 \$0	\$0	#DIV/0!	
(Surplus)/Deficit	WTP System Upgrades WTP Planning and Upgrade WTP PLC Upgrade oject - Cap. Ind Park Exp - Sewer dustrial Park Generator V System Upgrade	\$ <b>2,183,485</b> \$240,000	\$277,000			

\$1,443,339
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Village of Pember	rton					
2025 Budget						
As at April 15, 2025						
AS at April 15, 2025						
Transit						
Service Mandate:						
1	Deliver Safe and Reliable Transit Service					
2	Pursue Supplemental Funding to Increase Service, A	ccessibility and Support the	Environment			
3	Optimize service expansion through reviewing riders	hip and data				
4	Work with Partners to More Effectively Serve our Cor	mmunities				
	,					
		2024	2025	Variance over	Variance over	Comments
		Budget	Budget	Budget (\$)	Budget (%)	
Revenues:						
	Allocate to Transit General Taxation	(\$109,428)	(\$171,763)	(\$62,335)	57%	
	Surplus Carryforward	(\$49,060)		\$49,060	-100%	
01-1-507300-1925	Transit - Other Revenue	(\$50,000)	(\$150,000)	(\$100,000)	200%	RMOW 2025 contribution \$50k, CARIP/LGCAP Clir
01-1-507600-6500	Transit - Transfer from Reserve			\$0	#DIV/0!	
01-1-507700-1700	Adult Monthly Passes	(\$53,927)	(\$85,169)	(\$31,242)	58%	
01-1-507700-1701	Senior/Student Monthly Passes	(\$9,982)	(\$10,092)	(\$110)	1%	
01-1-507700-1702	Adult Commuter Tickets	(\$15,647)	(\$24,773)	(\$9,125)	58%	
01-1-507700-1703	Senior/Student Tickets	(\$4,455)	(\$3,206)	\$1,249	-28%	
01-1-507700-1704	Local Adult Tickets	(\$9,093)	(\$16,197)	(\$7,103)	78%	
01-1-507700-1705	Local Senior/Student Tickets	(\$1,457)	(\$10,423)	(\$8,967)	616%	
01-1-507700-1706	Local Transit Farebox	(\$30,669)	(\$51,806)	(\$21,137)	69%	
01-1-507700-1710	Greyhound Ticket Sales	(+===;====)	\$0		#DIV/0!	
01-1-507700-1720	Whistler Transit Farebox Contribution	(\$40,000)	(\$55,791)	(\$15,791)	39%	
01-1-507700-1721	BC Bus Pass Programme	(\$13,305)	(\$7,069)	\$6,236	-47%	
01-1-507700-1723	BCT Municipal Admin Charge Allowance	(\$13,303)	(\$17,028)	(\$17,028)	#REF!	
01-1-307700-1723	Other Revenue		(\$17,020)	\$0	#DIV/0!	
01-1-507700-1724	Partner Contributions	(\$148,050)	(\$232,385)	(\$84,335)	57%	
	BCT Contributions		· · · · · ·			
Total revenues		(\$473,901) ( <b>\$1,008,974</b> )	(\$699,562) ( <b>\$1,535,263</b> )	(\$225,661) (\$526,288)	48 /s 52%	
Total revenues		(\$1,000,974)	(\$1,555,265)	(\$520,200)	52/0	
Operating Expenses:						
01-2-508000-7000	Transit - Admin Fee			\$0	#DIV/0!	
01-2-508000-7000	Transit - Operating Contract	\$973,302	\$1,436,767	\$463,465	48%	
01-2-508000-7001	Transit - Greyhound Ticket Purchases	\$975,302	φ1,430,707	\$403,405	#DIV/0!	
01-2-300000-7002	Transit - Lease Fees	\$35,672	\$97,695		174%	
01-2-508000-7005	Transit - Misc Expense	\$35,072	\$800	-	#DIV/0!	
01-2-306000-7003	Transfer to Partner Surplus Carryforward		\$000		#DIV/0!	
01-2-508800-6509	Transfer to Partner Surplus Carrytorward			\$0 \$0		
		\$4,008,074	¢4 525 062			
Total Operating Expe		\$1,008,974	\$1,535,263	\$526,289	52%	
Kay Driaritiaa						
Key Priorities:						
Total Kay Driamitian		¢^	¢^	¢	00/	
Total Key Priorities		\$0	\$0	\$0	0%	
Capital Briaritica						
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Total Capital Prioritie		\$0	\$0	<u>۵</u> ۵	0%	
Total Expanses		¢4 000 074	\$4 E2E 000	¢500.000	E00/	
Total Expenses		\$1,008,974	\$1,535,263	\$526,289	52%	
Decembro Obligation						
Reserve Objectives:						
Total December Ohl -		A.	**		<b>6</b> 0/	
Total Reserve Object		\$0	\$0	\$0	0%	
(0		(60)	<b>*</b> *	(* 4)		
(Surplus)/Deficit		(\$0)	\$0	(\$1)		

Village of Pembe	erton						
2025 Budget							
As at April 15, 2025							
<u> </u>							
Airport Services							
Service Mandate:							
	1 Maintain a safe and s						
		tenance and plan for long-term maintenance g service as set out in Policy PW-011					
	5 Provide snow cleaning	service as set out in Policy PW-011					
			2024	2025	Variance over	Variance over	Comments
			Budget	Budget	Budget (\$)	Budget (%)	
Revenues:			U		<b>U</b> (1)		
		Allocate to Airport General Taxation	(\$41,369)	(\$36,951)	\$4,418	-11%	Increase in taxation of \$17056 to meet expanded scope
		Surplus Carryforward			\$0	#DIV/0!	
	07-1-557100-1602	Air - Lease & Maintenance Fees	(\$74,400)	(\$74,400)			Increased lease payments (expansion)
	07-1-557200-1671	Grant - Provincial Project - General	(\$108,000)	(\$41,000)	\$67,000		Grant 80% ; 2025 assumption of \$72k; 2024\$135k Assumption
	01-1-57300-1920	Airport - Recovery Revenue		\$0			Potential risk to 2024 year end recoverable. Year end in progress
	07-1-557300-1925	Airport - Other Revenue	(*	· · · · · · · · · · · · · · · · · · ·	\$0		Winter Training, Periodic Filming
	07-1-557300-1931	Airport - Tie Down Fees	(\$1,000)	(\$1,100)	(\$100)	10%	
Tatal managements	07-1-557300-1932	Airport - Landing Fees	(\$820)	(\$425)		-48%	
Total revenues			(\$225,589)	(\$153,876)	\$71,713	-32%	
Operating Expenses	<b>.</b>						
	<b>5.</b> 07-2-558000-0000	Airport - Admin	\$80	\$50	(\$30)	-38%	
	07-2-558000-6000	Airport - Salaries	\$72,764	\$88,163	\$15,399		Increased moving, brush and dtich
	07-2-558000-6005	Airport - Advertising	\$300	\$250	(\$50)	-17%	
	07-2-558000-6006	Airport - Insurance	\$5,145	\$5,145	\$0	0%	
	07-2-558000-6010	Airport - Sundry	200	100	(\$100)	-50%	
	07-2-558000-6012	Airport - Hydro	\$1,600	\$1,668	\$68		PAWS Society
	07-2-558000-6014	Airport- IT	\$0	\$0	\$0	#DIV/0!	
	07-2-558100-6101	Airport - Legal	\$10,000	\$5,000	(\$5,000)	-50%	
	07-2-558100-6102	Airport - Engineering	\$0	\$0		#DIV/0!	
	07-2-558100-6103	Airport - Contractors & Consultants	\$0	\$35,000			Airport Planning Study- would only proceed if 100% grant received
	07-2-558200-6125	Airport - Maintenance	\$135,000	\$18,000			2025: Fence including repairs, gravel refresh, roller gate installation, tre
	07-2-558200-6126	Airport - Parts & Supplies	\$500	\$500			Windsocks replacement
	07-2-558200-6176	Air - Roads	\$0	\$0			Snow Clearing
	07-2-558250-6023	Amortization Expense - Airport	\$0	\$0		#DIV/0!	
Total Onerating Eve	07-2-558400-6173	Projects - Recoverable Airport Expenses	\$0	\$0 <b>\$153,876</b>		#DIV/0! -32%	
Total Operating Exp	Denses		\$225,589	\$153,070	(\$71,713)	-3270	
Key Priorities:							
Rey Phonics.							
Total Key Priorities			\$0	\$0	\$0	0%	
				, , ,	<b>~~</b>	0 /0	
Capital Priorities:							
<b>Total Capital Priorit</b>	ies		\$0	\$0	\$0	0%	
Total Expenses			\$225,589	\$153,876	(\$71,713)	-32%	
Reserve Objectives	:						
Tatal Darama Old				* -	**	<b>A</b> ^/	
Total Reserve Object	CTIVES		\$0	\$0	\$0	0%	
(Surplue)/Defieit			\$0	\$0	(\$1)		
(Surplus)/Deficit			ΦŪ	<b>۵</b> ۵	(\$1)		

# APPENDIX B

									r													
BUDGET		1			2025 BUD	GET & 5 YEAR CAPITAL P	PLAN		L								2025 FUN	DING SOUR	CE SUMMARY (	5)B2:AD3		
		Camatania		Total								COVID			Date (		Utility		e	Fire		
Project CC	Department	Strategic Priority	Notes/Description		Budget 2026	Budget 2027 Bud	iget 2028	Budget 2029	Prov Fed	Other	Gas Tax	COVID Restart	DCCs	Reserves	Financing	Other	Rates	Reserves	Reserves	Fire Reserves Taxes	Totals	Notes/ Details
			existing Pemberton Children's Centre. The new facility is																			
		Plan & Manage	planned to provide 50 spaces for children between the ages o 30 months and school age. The project is anticipated to be	1																		BC Provincial New Spaces Fund Program: \$3,657,276,20 total funding. Final
Daycare Expansion	Admin	Growth	completed in early 2025. 5 year plan consideration for fast e-charging (to pursue grant	10,000					10,000		L										10,000	BC Provincial New Spaces Fund Program: \$3,657,276.20 total funding. Final expenditure in Q2 2024, release of 10% holdback to follow in due course
			opportunities for funding)- Reduced number of chargers in																			
E- charging Station	Admin	Protect Our Environment	2025 budget based on current grant forecast and local capacity additions through BC Hyrdo.				150,000															2025-2028 and beyond funding advocacy. BC Hydro to manage/ secure funding also?
			Purchase of select ergonomic desks and chairs to add space to																			
			accomodate more staff in hall. Will replace some 20+ year-old dilapidated furniture with broken parts, arms and wheels.	1																		
		Operate With	which fail to meet basic ergonomic standards, posing a	10.000								10,000									10.000	
Municipal Hall Equipment	Aamin	Excellence	significant risk of WorkSafeBC claims if not addressed.	10,000								10,000			-						10,000	
			require major maintenance activity if not replaced. Further,																			
Municipal Hall and Council Chambers Building	Admin	Operate With Excellence	they lack public meeting space, adequate staff office space, essential Emergency Management (EOC) space.					4,000,000														Advocacy for funding required. Funding not yet identified.
			Constructing and updating three signs, plus Village sign					.,,														,
			updates previously in PW, including Gateway signage to include territorial acknowledgement, upgrade and relocation																			
			of site for Industrial Park Signage and upgrade gateway sign																			
Gateway Sign Project Project - Cap. Mach & Equip. Exp -	Admin	Cultivate Trust	in Village. Derived from a recommendation following NUK?W7áNTWAL gathering.	65,000												65,000					65,000	Spelkumtn Funding
Project - Cap. Mach & Equip. Exp - Fire	Fire	Be Prepared		25.000	50.000	50.000	50.000	50.000												50.000	50.000	
Hoses, Nozzles Adapters	Fire		Replace end of life hoses, nozzles, adapters	10,000	5,000	5,000	5,000	10,000												10,000	10,000	Reduced 2024 request for critical safety upgrades/ parts/ tools from \$20k
			The purchase of a new Triple Combination Pumper Truck is recommended to replace Engine 10. Engine 10 was built in																			
		1	1996 and is due for retirement in 2025 as it is at the end of its																			
			maximum number of years of service, surpassing the recommended 20 year service life. Equipment and safety																			
			features are outdated and the recommended replacement wi add additional fire flow capacity of over 200 gallons per																			
			minute to the Village of Pemberton service area. Replace																			
			aging equipment asEngine Ten will be twenty nine (29) years old in 2025 and as per the FUS Grading determination this wil																			
			result in a decrease in the Public Fire Protection Classification (PFPC) from FUS which in turn will directly effect insurance																			
Engine 10 Truck Replacement	Fire	Be Prepared	ratings adding cost to residents	629,754											629,754						629,754	MFA fudning request in progress, reserves to support initial down payment payment of \$224k
Engine 11 Truck Replacement	Fire Fire	Be Prepared	Replace aging equipment. Replace aging equipment.			500,000	1,500,000	750,000														Payment of Sz24k Funded through MFA borrowing and reserves Funded through MFA borrowing and reserves Funded through MFA borrowing and reserves
Rescue 1 Replacement	Fire	Be Prepared	Replace aging equipment.			650,000																Funded through MFA borrowing and reserves
			Firehall update utilizes architectural needs assessment and is needed to replace the aging current building and addressing																			
			required apparatus upgrades, ensuring that the infrastructure																			
		1	aligns with the growing needs of the communities and bolstering the fire department's capacity to effectively																			
Fireball Danlassment	C	De Deer	respond to emergencies, thereby safeguarding the well-being					01.001.007														Advocacy for funding required. Funding not yet identified.
Firehall Replacement Training Ground Upgrades SPU Trailer- Firesmart	Fire	Be Prepared Be Prepared	of the residents and enhancing overall community safety. Continued investment in training grounds.		45.000	175,000	175,000	21,881,300												30.000	75.000	
SPU Trailer- Firesmart	Fire	Be Prepared	Design and construction of a new 3 storey Live Fire Training	75,000	45,000	45,000			45,000	_										30,000	75,000	\$45k Firesmart Grant , \$30k fire reserves
			Facility, which will improve access to "live fire" training for the Village, SLRD and Lil'wat Nation structure fire services, meet																			
			legislated training standards and further improve fire fighter																			
			safety by reducing exposure to hazardous carcinogens. It will provide training for other local fire departments and annual																			
			operating expenses will be wholly offset by training revenue																			
Live Fire Training Facility	Fire	Be Prepared	generated as a regional training base, with completion slated for June 2024.																			
			Purchase of a second utility truck to enhance daily fire and				T	Γ							ΙT	T						
			rescue operations, ensure readiness for wildfire deployments																			
		1	with strong ROI potential, eliminate rental costs, and support safe equipment transport, with added benefits for training																			
Utility Truck	Fire	Be Prepared	and regional facility use	105,000	L					_										105,000	105,000	
			FireSmart utility trailer, used for mitigation, reduces trips to																			
Ward and the Ward and	la.		S2S could be an asset that is shared with Parks, with potential									1				15,000					15,000	Possibility of Wawannesa grant funding
Firesmart Utility Trailer	Fire	Be Prepared	S2S could be an asset that is shared with Parks, with potential for 100% grant funding	15,000																		
Hresmart Utility Trailer	Fire	Be Prepared	for 100% grant funding PPE, moving towards no turnout gear on any call that does																			
Hiresmart Utility Trailer	Fire	Be Prepared Be Prepared	for 100% grant funding PPE, moving towards no turnout gear on any call that does not require it. \$10,000.00 (capital) to complete.	15,000																10,000	10,000	
PPE	Fire	Be Prepared	for 100% grant funding PPE, moving towards no turnout gear on any call that does not require it. \$10,000.00 (capital) to complete. \$40,000.00 for turnout-CEPF Grant 9-units. If grant not received will require min of \$20,000.00 to remain within	10,000																	10,000	
Firesmart Utility Trailer PPE Turnout Gear	Fire Fire		for 100% grant funding PPE, moving towards no turnout gear on any call that does not require R. \$10,000.00 (capital) to complete. 80,000.00 for turnout-CEPF Grant 9-units. If grant not received will require min of \$20,000.00 to remain within requirements						20,000											20,000	10,000	
PPE Turnout Gear	Fire Fire	Be Prepared Be Prepared	for 100% grant funding PPE, moving towards no turnout gear on any call that does not require R. \$10,000.00 (capital) to complete. \$40,000.00 for turnout-CEPF Grant 9-units. If grant not received will require min of \$20,000.00 to remain within requirements Secure fercing for apparatus storage with arrival of new engine. Or optional backermen. Plan to stay under	10,000					20,000												10,000	
PPE	Fire Fire Fire	Be Prepared	for 100% grant funding PPE, moving towards no turnout gear on any call that does not require R. S1000.000 (capital) to complete. \$40,000.000 for turnour-CEPF Grant 9-units. If grant not received will require min of \$20,000.000 to remain within requirements Secure fencing for apparatus storage with arrival of new	10,000	60,000				20,000												10,000	
PPE Turnout Gear Secure fencing for apparatus storage	Fire Fire Fire	Be Prepared Be Prepared Be Prepared	for 100% grant funding PPE, moving towards no turnout gear on any call that does not require R. \$10,000.00 (capital) to complete. \$40,000.00 for turnout-CEPF Grant 9-units. If grant not received will require min of \$20,000.00 to remain within requirements Secure fercing for apparatus storage with arrival of new engine. Or optional backermen. Plan to stay under	10,000	60,000				20,000												10,000	
PPE Turnout Gear	Fire Fire Fire	Be Prepared Be Prepared	for 1000; prant funding PPE, moving towards no tumout gear on any call that does present the state of the state of the state of the state Secure tensor of S20,000 to tensor within an of the state statements. Secure tensor of S20,000 to tensor within an of the state project of the state of the state of the state of the state state of the state of the state of the state of the state of the state state of the state of the state of the state of the state of the state state of the state of	10,000	60,000	105,000	105,000		20,000												10,000	
PPE Turnout Gear Secure fencing for apparatus storage	Fire Fire Fire	Be Prepared Be Prepared Be Prepared Be Prepared	for 1000 pegant funding PPE, moving towards no tumout gear on any call that does prequere at 3000000 icapital to complete. \$40,000.000 for tumout CLPF Gard Vaulus. If grant not been to a strand the strand strand that does page to coption of \$20,000 to to anise within the strand that the strand strand that any page to coption of placement. Plan to stay under \$100,000.00. In planner may time unset relation, moreover, and separation. Pambeton colasiant finding for sign Sale to Sale Support Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale Vargers to Pambeton colasiant finding for sign Sale to Sale	10,000	00.000	105,000	105,000		20,000												10,000	
PPE Turneut Gear Secure fencing for apparatus storage SCBA	Fire Fire Fire Fire Public Works	Be Prepared Be Prepared Be Prepared Be Prepared Protect Our	for 1005 grant funding PPE, moving towards no turnout gear on any call that does prevent require it. 3100000 (capital) to complete. 540,000.00 for turnout-CEPF Grant Punits. If grant not requirements. Scare ferning for opportants storage with arrival of new ingine. Or opponal placement. Plan to stay under 510,000.00. In partnersmip with trivel and one of the store of the star Partnersmip with the included 2 Level 3 lace Chapters. Penhetron obtained funding for a joint Sea to Sky EV chapting network initiative, which included 2 Level 3 lace Chapters and to installes at the Dury Rek at the new America Plan to targe under Start Start St	10,000 40,000 40,000	60.000	105,000	105,000		20,000		99.000										10,000	
PPE Turnout Gear Secure fencing for apparatus storage	Fire Fire Fire Fire Fire Public Works & Parks	Be Prepared Be Prepared Be Prepared Be Prepared	for 1000 program funding ptpt, moving towards no turoud gear on any call that does ptpt, moving towards no turoud gear on any call that does to report at 12000000 ptp of the towards towards of the tradition of \$20,000.00 to remain within researced with register min of \$20,000.00 to remain within secure fenering for appartatis storage with arrival of new density. Or oppoint placement. Plan to stay under \$100,000.00 mpathemetics to stay under \$100,000.00 mpathemetics to start reactor, Morcov, and squares, Penebecton datanels funding for a placement. Plan to stay under binotable at John Duyl Park at the new Amenity building toration.	10,000	60.000	105,000	105,000		20.000		20,000										10,000	Gas tax in 2025
PPE Turneut Gear Secure fencing for apparatus storage SCBA		Be Prepared Be Prepared Be Prepared Be Prepared Protect Our	for 1000; equal funding PPE, moving towards no turnout gear on any call that does pPE, moving towards no turnout gear on any call that does for targent e. 1300000 (capital) to complete. S40,000.00 for turnout CHP Garat Yauns, If grant not for the second second to a 23,0000 (to can an within repartments) Each forcing for a grant storage with arrival of new S100,000.00 memberston obtained funding for a joint Sea to Sky fV thatgen the installed a thorn buy first act the new Amenity Building Instanton. Through the investing in Canada Infrastructure Program (DPP)	10,000 40,000 40,000	60.000	105.000	105,000		20,000		20,000										10,000	Gas tax in 2025
PPE Turnout Gear Secure fencing for apparatus storage SCBA		Be Prepared Be Prepared Be Prepared Be Prepared Protect Our	for 1000; egant funding PPE, moving towards no turnout gear on any call that does pPE, moving towards no turnout gear on any call that does that does the second second second second second second second second second second second second second second second second second seco	10,000 40,000 40,000	60.000	105.000	105,000		20.000		20,000										10,000	Gas tax in 2025
PPE Turneut Gear Secure fencing for apparatus storage SCBA		Be Prepared Be Prepared Be Prepared Be Prepared Protect Our	for 1000 grant funding PPE, moving towards no turnout gear on any call that does prepare at 3000000 icapital to complete. \$40,000.00 for turnout CLPF Garat & Juncis II grant not be an experiments. Server fencing for apparentix storage with arrival of new project. Or optional placement. Plant to stay under \$300,000.00. In partnersing water Laters, Nexton, Nexton, Santon, Santon Peneberton obtained funding for a junit See to Say CV Anagen Peneberton obtained funding for a junit See to Say CV Anagen be installed at Den Dury Park at the new Amenity Building location. Through the instelling in Gardad Instructure Program IDDE manage the Instelling in Gardad Instructure Program IDDE management Instructure I	10,000 40,000 40,000	00.000	105,000	105,000		20,000		20,000										10,000	Gits tax in 2025
PPE Turneut Gear Secure fencing for apparatus storage SCBA		Be Prepared Be Prepared Be Prepared Be Prepared Protect Our	for 1000 grant funding PPE, moving towards no turnout gear on any call that does present on the second second second second second Second second second second second second second Second second second second second second second second through the investing in Granda Infrastructure Program (IOP) Community, Culture, and Recretation, Renderion was ameted SSMI costorial second field and second second seconds.	10,000 40,000 40,000	60.000	105.000	105,000		20.000		20,000										10,000	Gas tax n 2025
PPE Turnout Gear Secure fencing for apparatus storage SCBA		Be Prepared Be Prepared Be Prepared Be Prepared Protect Our	for 1000 grant funding PPE, moving towards not sumout gear on any call that does pPE, moving towards not sumout gear on any call that does for 1000 grant of sumout CHP Grant Punks. If grant not requirements Second that the sum of S20000 to towards with arrival of new Second transmission of S20000 to towards with arrival of new Stop (S000 00, S000 punks). For the sum of S2000 to the sum within requirements S100,000 00, S000 punks, S000 pu	10,000 40,000 40,000	60.000	105,000	105,000		20,000		20.000										10,000	Gas tax in 2025
PPE Turneut Gear Secure fencing for apparatus storage SCBA	& Parks	Be Prepared Be Prepared Be Prepared Be Prepared Protect Our Environment	for 1000: prant functing 1975, moving towards no turnout gear on any call that does 1976, moving towards no turnout gear on any call that does 1940,000.00 for turnout CLPF Gaze Junct. If grant not sequences and the sequence of 20,000 to the second that sequences and the sequences of 20,000 to the second that sequences and the sequences of 20,000 to the second that sequences and the sequences of 20,000 to the second that sequences and the sequences of the second that and sequences of the second term of the second term of the sequences of the second term of the second term of the term of the second term of the second term of the term of the second term of the second term of the term of the second term of the second term of the term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of the second term of term	10,000 40,000 40,000	60.000	105.000	105,000		20.000		20.000										10,000	Gas tax in 2025 Gas tax in 2025 The blait cost is \$4.224.460, Village's share of the funding from Village (CACo), RR D combindence \$270x -1456k for shortfall, \$468, Rotary, developer combinitions

I				1		1			1			1 1			 	1 1	
Den Duyf Park Site Updates		Public Works & Parks	Protect Our Environment	Paving, Irrigation, Viewing, Greening (tree planting) modgin the Kurai and Wortnern Communities randi (KNCr),	200,000					200,000						200.000	Growing Communites Fund, Applied for Greening Grant (\$8k)
				the Village was awarded \$1,856,721 to construct a parking lot													
				to allow commuters to ride share and take regional transit and other alternative forms of transportation. The project scope is													
				to include washroom/changeroom and other end of trip													Rural and Northern Communities Fund (RNCF) approved for \$1,856,721; Sixty percent contribution by the Province, 40% fudnign provided by Canada
Multi Modal Transportation Hub		Public Works & Parks	Protect Our Environment	facilities such as water fountains, bike storage, and garbage receptacles and electric vehicle chargers.	200.000					120.000	80.000					200.000	percent contribution by the Province, 40% fudnign provided by Canada (adminstered by Province). Aspect- parking in lieu \$120k, CSF \$39.7k, Tiyata
				As the Multi-modal transportation Hub project developed.													
				and options for access to the parking lot were explored,													
				including sharing access with the proposed French School off of Highway 99, provisional designs were created including a 3													
				bay bus loop, passenger drop off/pick up lane, and bus shelters connected to both the Hub and the highway access.													
				The costs for this extended scope exceeds the awarded funds													
Multi Modal Transportation Hub Phase 2		Public Works & Parks	Protect Our Environment	through the RNCF, but is highly supported by BC Transit partners to help facilitate future regional transit offerings.		2,023,260											Advocant for function required. Function not vet identified
THUR I		Public Works	Protect Our	development of Ag Park. Grant application to go through in		2,020,200											Advocacy for funding required. Funding not yet identified. Natural Infrastructure Fund application submitted, including community garden portion of Lot 13 and bioswale/trails. Potential need to support Stewardship
Lot 13 Ag Park		& Parks	Environment	2025.		25,000											Pemberton.
				For more efficient Snow Clearing operations, particularly in													
		Public Works	Operate With	areas with increased development, and therefore less snow storage space. Also with the requirement to clear snow at the													
Snow Blower attachment for Loader		& Parks	Excellence	airport, this will be the primary function of this attachment.		30,000											Reserves or MFA
				Potential for closure if not updated due to safety concerns. The One Mile Lake Boardwalk Trail Upgrade includes													
				replacement and widening of bridges and the boardwalk on the Northwest portion of the One Mile Lake loop, as well as													
				widening the gravel trail on the east side and reducing the													
				amount of wooden structures requiring maintenance. As one of the most important year round amenities and a premier													
				safe and accessible trail for all mobilities, the trail loop is													
				suitable for all ages and for a variety of uses including walking biking, swimming, skating, and this project will improve													\$1.387M project: REDIP Grant \$781k (unsuccessful in 2024). SLRD Board Resolution September 26, 2018 \$50,000 towards the One Mile Lake Boardwalk
One Mile Lake Boardwalk Trail Upgrade		& Parks	Plan & Manage Growth	accessibility, while also overhauling the existing failing infrastructure.		1,303,000											Resolution September 26, 2018 \$50,000 towards the One Mile Lake Boardwalk Improvement Project expended in 2024. Require funding direction from Council.
Pickup Truck		Public Works & Parks	Operate With Excellence	Replace aging equipment- accelerate due to replacement of damaged end of life truck.		30,000											Reserves or MFA or taxes
Pickup Huck		a raiks	EXCENEINCE	higher demands of snow clearing in the growing community, a		30,000											Reserves of MPA of Laxes
				dedicated gravel shed located at the Public Works shop will													
		Public Works	Operate With	allow for more storage of grit used on roads in winter, where demand is growing but the existing storage is currently at													
Gravel Shed		& Parks Public Works	Excellence Operate With	capacity. Towing ability, supplementing growth in recreation			50,000								 	-	Reserves
Utility Truck		& Parks	Excellence	obligations, replace aging equipment.	75,000								75,00	0		75,000	Borrowing through MFA or Reserves
Western Star		Public Works & Parks	Operate With Excellence Operate With	Replace aging equipment- continue to defer and reasses given investment in existing Western Start refurbishment.			400,000										Borrowing through MFA
Ride-on lawn mower for Village core parks		Public Works & Parks	Operate With Excellence	Replace aging equipment.					40.000								Reserves or taxes
				With the increase in road inventory resulting from													
				development, there is a need to increase capacity of street sweeping equipment. Currently the equipment requires													
Open broom attachment for street		Public Works & Parks	Operate With Excellence	manual labour to extract the swept up gravel, this would													Reserves or taxes
sweeping		& Parks	Excellence	increase efficiency and capacity of Roads maintenance crews. Fromung access to the downtown core from the benchanus community (and vice versa), these stairs are heavily used but	20,000								20,000			20,000	Reserves or taxes
				are in disrepair. An overhaul is required to maintain public													
		Public Works	Operate With	safety, for this vital trail connection in the community which also reduces the number of vehicle trips required by the													
Benchlands Stairs Overhaul/Upgrade		& Parks	Excellence	public, as well as providing a tourist attraction.			60,000										Reserves or taxes
				Currently the Public Works shop has no stormwater sewer													
		Public Works	Operate With	connection, and during heavy rains the shop floods. Proposed is a grate drain connected to an oil/grit separator chamber													
PW Shop drainage		& Parks	Excellence	which can be connected to adjacent storm system.		10,000											Reserves or taxes
				In combination with efforts to improve accessibility and pedestrian safety at the Pemberton and District Community													
				Centre (PDCC), this project is to add a raised crosswalk with lighting and pedestrian actuated rapid flashing beacons across													
				Cottonwood street, connecting the PDCC with the parking lot. With the new Daycare set to open in 2024 and the PDCC													
				increasing opening hours and programming, this area has													
Raised Crosswalk for PCC parking lot across Cottonwood		Public Works & Parks	Operate With Excellence	been identified as a potential for ICBC Road Improvement Program contribution.	75.000						44.000 31.0	~				75.000	Would proceed if successful through ICBC Road Improvement Grant (\$11k), Vision Zero VCH Grant (\$20k), \$44k Gas Tax. Recreation and Library SLRD opportunity?
					10,000						44,000 01,0	~				10,000	
			1		1					11							
		Public Works	Operate With	Trial connection to Fraser Urdal Connector. Environmental					1								Recommenation to puruse grant funding or consider utilizing the Spelkumtn Community Forest Funding.
Lot 8 Connector Multiuse Trail		& Parks	Excellence	study and investigation required before next stages. Building a community outdoor ice rink at the Barn to		20,000	94,000		1			+					community roress ridhaing.
				seasonally activate the Community Recreation space. Project would includea propsed: 45'x90' Ice Surface including 2													
				refrigeration units, boards piping maniford, glycol charged													
				heat exchangers with potential security and animation requirements. Additional annual operating expenses will be													
				evaluated as part of ongoing requirement. **May be a project that becomes prioritized after a Recreation Master Plan is													
		Public Works	Operate With	developed, in parternship with input from community, Lil'wat	1					11							
Community Barn Ice Rink		& Parks	Excellence	and SLRD.			600,000										Recommendation to pursue grant funding.
			1		1					11							
			1		1					11							
		Public Works	Operate With	Safety and environmental risk associated, with scope to													
Arn Canal Bridge Approach	I	& Parks	Excellence	design and procure materials to build approach.		20,000			1	111			20,000				Potential to use DCCs

	1		1									-		1		1				
			The existing RV dump station, owned and operated by the																	
			Chamber of Commerce at the intersection of Highway 99 and Vine Rd (7374 Highway 99, known as Highway Yards), has																	
			been decommissioned. With the nearest RV dump stations located in Whistler and Lillooet, the closure raises concerns																	
			about potential illegal dumping and inconvenience for RV																	
			visitors. To address these issues and uphold environmental standards, there is an urgent need to construct a new RV																	
			dump station. The proposed location for this new station is a																	
	Public Works	Protect Our	Village-owned lot at 1927 Stonecutter Pl. Potential to recover \$10,000 per year based on nomial charge for use, resulting in																	
RV Sani Dump	& Parks	Environment Operate With	3 year payback.	33,000							33,000								33,000	Gas tax , SLRD Option?
Scada Improvements	Water Project	s Excellence		50,000	20,000	20,000									50,00				50,000	Water Rates
			As part of efforts to reduce water consumption, staff intend																	
			on researching various leak detection methodology and																	
Leak Detection Device	Water Project	Protect Our s Environment	investing in necessary equipment to help identify potential leaks in the water distribution system.			30,000														Water Reserves
			leaks in the water distribution system. To continue entors in investigating new water source, to supplement the Village's existing groundwater wells which are																	
			expected to reach capacity by 2040. This would allow for one more test well within the Lillooet River aquifer to determine if																	
		Plan & Manage	there is suitable yield and water quality for future well																	
Test Well Exploration	Water Project	sGrowth	development.	100,000	150,000					100,000									100,000	Water Reserves, HAF Funding (\$250k overall)
			As part of the effort to reduce Village water consumption, several key commercial users have been identified for the																	
			installation of water meters which will allow staff to identify																	
			heavy users, as well as charge them appropriately for their usage. This will be done in conjunction with inspections for																	
			Once-through cooling systems, which transfer heat to a																	
Commercial Meters	Water Project	Protect Our s Environment	continuously running supply of cold water, which is then discharged into the sewer.	30,000											30,00				30,000	
			Universal Metering Grant Available: As part of the effort to																	
			reduce Village water consumption, the Village may have an																	
Univeral Meters	Water Project	Protect Our s Environment	option to install universal meters throughout the entire Village, funded entirely by grants.	1,000,000	2,000,000		[		1,000,000							1			1,000,000	Would proceeded if grant funded
			Due to elevated levels of iron and manganese in the Village's																	
	1	1	existing groundwater sources, the Village has investigated the required treatment and prepared preliminary designs and cost						11							1				
	1	1	estimates to construct a water treatment plant next to the						11							1				
	1	1	existing reservoirs. Contingent on grant funding from the Investing in Canada Infrastructure Program - Environmental						11							1				
			Quality stream, this treatment plant would not only address																	
Water Treatment Facility	Water Project	Plan & Manage	the immediate water quality requirements, but also expand on the available future water sources.	200,000	7,959,000					200,000									200.000	Investing IN Canada Infrastructure Program (ICIP) Water Treatment Plant \$5,982,995; Growing Communities Fund \$1,600,000 placeholder TBD
Francis Francisco Participation of the second	water rroject	Protect Our	To continue to investigate the feasibility of adding alternative	200,000	1,000,000					100,000								1		
Water Feasibility/Water Source	Water Project	s Environment	water sources to the Village Supply system.	100,000						100,000									100,000	HAF
			To expand the existing Village water distribution system to																	
			connect to the Industrial Park, which is currently supplied by																	
Industrial Park Looping	Water Project	Protect Our s Environment	the Mount Currie water system and purchased through a Water agreement with Lii'wat Nation.				500,000													Utilitiy User Rates or Reserves or Gas Tax
			The first stage in looping the Water distribution system where																	
			it currently dead-ends on McRae rd. to the new Sunstone and																	
			Ridge development areas and potentially the Industrial Park. This project increases capacity of this existing line, while also																	
		Plan & Manage	This project increases capacity of this existing line, while also meeting obligations of a current lease agreement for the																	
McRae Rd Water Main Upsizing	Water Project	s Growth Operate With	existing watermain which crosses private property.			300,000	300,000		-											Gas Tax \$300,000, Capital Reserve/Tax \$300,000
Village Wide Scada Upgrades	Sewer Project	s Excellence	carry-over from 2025. As identified in 2020 when the way in-	25,000												25,000			25,000	Sewer Reserves
			outfall became blocked with sediment (result of the 2010 Mt Meager landslide), this project is to construct an inline																	
			flushing apparatus to allow periodic flushing of the outfall to																	
Outfall Inline Flushing System	Sewer Project	Operate With s Excellence	prevent future blockages, as it is known the sedimentation wil continue for many years to come.	15,000												15,000			15.000	Utility User Rates (Water)
			To provide standby power generation at the industrial park																	
			sanitary sewer lift station, to provide continuous sewage																	
Industrial Park Generator	Sewer Project	s Be Prepared	conveyance in the industrial park during power outages. To investigate and repair potential areas of Sanitary sever	150,000												150,000			150,000	Sewer Reserves
			inflow or infiltration, thereby reducing overall sewage																	
Inflow/Infiltration Study	Sewer Project	Operate With Excellence	treatment and effluent flows and prolong the capacity of the sewage system.	50,000												50,000			50.000	Sewer Reserves, HAF
			sewage system. To complete the detailed design of the wainut samilary sewer lift station and Force main replacement/upgrade. This lift																	
	1	1	station is undersized and has regular operational issues. With						11							1				
		1	multiple sites planned for development in the area, the Village intends on securing funds from each developer to cover the						11							1				
Walnut Lift Station Design		Operate With	proportionate costs, with the Village covering the proportion	23,116					11	23,116						1			23,116	LIAE
	Sewer Project	S Excellence Operate With	of the existing homes within this catchment area. The Village's portion of the proposed Sanitary lift station and	23,110					11	23,110						1			23,110	Developer Contributions and HAF. Timeline will be dependent on Developer
Walnut Lift Station Upgrade	Sewer Project	SExcellence Operate With	force main upgrade.		614,900			<u> </u>	11	+	+ +		+			+	+-+	-+		contribution and schdule.
Labrunum Lift Station Design	Sewer Project	s Excellence	Upgrading end of life equipment to meet recommend	50,000						50,000	_ <del> </del>		+			+	+		50,000	HAF
WWTP System Upgrades		Operate With	standards including regulatory requirements and treatment	134,700					11	134,700						1			494 70-	HAF
www.re.system.upgrades	Sewer Project	s Excellence	upgrade options to meet future demand. In the next S years, the Village of Pemberton is expected to	134,700					11	134,/00		-	+			-			134,700	199
	1	1	exceed the capacity of the 20 year old WWTP. Construction						11							1				
	1	1	may be pushed out to 2029. Design and roadmap planning included, influent sampling program in 2025, plant						11							1				
WWTP Planning and Upgrade	Sewer Project	Operate With Excellence	assessment 2026, selection of options 2027. Application 2027.	20,000	50,000	50,000	50,000	20,000,000	11							20,000			20,000	
		- ALLINIKE		20,000	30,000	30,000	30,000	20,000,000								20,000		- [	23,000	
		1							11							1				
	1	Operate With	Based on condition report, upgrading elements of the most						11							1				
Lift Station #1	Sewer Project	s Excellence Operate With	critical Sanitary Lift station in the Village, Lift Station 1. Replacement of system which is reaching end of life with a set		140,300		249,500		11			_	+ +			50,000	+ +		50,000	Sewer Reserves
UV System Upgrade	Sewer Project		cleaning system.			500,000					$\rightarrow$									Sewer Reserves
		1	High risk. The CPUs that operate the WWTP are now obsolete						11							1				
	1	1	and should anything crash or fail, the entire plant operation would need to be manual. This project will require design,						11											
		Operate With	would need to be manual. This project will require design, procurement and installation, with advanced procurement						11							1				
WWTP PLC Upgrade Fitness Centre Equipment, Site	Sewer Project	S Excellence Operate With	recomended as lead times can be 6 months or longer.	50,000	150,000	225,000							+			50,000			50,000	Sewer Reserves
Fitness Centre Equipment, Site Capital Upgrades Accessibility Project with Pemberton	Recreation	Operate With Excellence Operate With		53,060	45,000	46,350	47,741	49,173						53,060					53,060	Recreation Reserves
Accessibility Project with Pemberton & District Library	Recreation			80,000					1					80,000					80,000	Recreation Reserves
	Recreation	Excellence Operate With Excellence			50.000	50.000	50.000	50,000						22,300		1				Recreation Reserves
PDCC Building Capital Upgrades Hardscape Youth Centre, Capital		Operate With			30,000		30,000		11		+ +	-				1				
Youth Centre Upgrades	Recreation	Excellence	1 1	15,000		15,000		15,000	9 L					15,000		1	L		15,000	Recreation Reserves

	·		Operate With						-									 					
Den Duyf Site Capital Upgrades			Excellence		50,000	50,000	50,000	50,000															Recreation Reserves
Commercial Mower and			Operate With																				
Attachments		Recreation	Excellence	75,000											75,000							75,000	Recreation Reserves
			Operate With																				
Debris Blower Attachment			Excellence		20,000																		
			Operate With																				
Green Space Rejuvenation Project		Recreation	Excellence		300,000																		Potential for Kal Tire Funding
Capital (Drainage, Road, Equipment)		Reserves	Be Prepared																				
Operational		Reserves	Be Prepared																				
RCMP		Reserves	Be Prepared																				
									-														
TOTAL ADMIN		Admin		85,000			150,000	4,000,000	10,000				10,000				65,000	-			-	85,000	
TOTAL FIRE		Fire		949,754	160,000	1,530,000	1,835,000	22,691,300	65,000		-		-	-	- 6	29,754	15,000			195,000	30,000	934,754	
TOTAL DEVELOPMENT SERVICES		Development				-				-	-	-	-	-	-		-	-	-		-		
		Public Works																					
TOTAL PUBLIC WORKS & PARKS		& Parks		823,000	3,461,260	1,204,000	-	40,000	320,000	324,000	31,000	53,000	-	20,000	20,000	75,000						843,000	
TOTAL WATER PROJECTS		Water Projects		1,480,000	10,129,000	350,000	800,000		1,000,000	400,000		-					-	80,000		-	-	1,480,000	
TOTAL SEWER PROJECTS		Sewer Projects		517,816	955,200	775,000	299,500	20,000,000		207,816	-	-	-	-	-				360,000			567,816	
TOTAL AIRPORT		Airport											-	-			-	-	-		-		
TOTAL RECREATION		Recreation		223,060	465,000	161,350	147,741	164,173	-		-		-	-	75,000		148,060					223,060	
TOTAL DRAFT 2024 CAPTIAL				4,078,630	15,170,460	4,020,350	3,232,241	46,895,473	1,395,000	931,816	31,000	53,000	10,000	20,000	95,000 7	04,754	228,060	80,000	360,000	195,000	30,000	4,133,630	
RESERVES																							

# APPENDIX C

# Village of Pemberton Five Year Financial Plan 2025-2029 Consolidated as at April 15, 2025

		2025	2026	2027	2028	2029
		Budget	Budget	Budget	Budget	Budget
enues:						
	Taxation	3,826,348	5,844,202	5,974,313	6,118,668	6,421,316
	Water and sewer user rates	2,717,161	2,900,136	2,981,615	3,109,813	3,176,252
	User charges	3,867,547	3,973,840	4,069,340	4,317,767	3,246,778
	Penalties and interest income	4,315	4,315	4,315	4,315	4,315
	Government transfers:					
	Provincial	2,296,000	12,056,446	835,257	881,657	6,865,257
	Federal	455,000	162,000	82,000	82,000	82,000
	Other local governments	2,802,545	2,631,105	2,696,779	2,828,437	2,976,582
	Investment income	189,278	225,000	225,000	225,000	225,000
	Other revenues	789,259	1,616,918	665,873	166,034	33,547,504
	Collections for other governments	5,324,860	2,685,590	2,640,404	2,593,864	2,545,928
		22,272,313	32,099,552	20,174,895	20,327,555	59,090,932
		,_ ,_ ,• .•				
enditur	es: General government	4,012,847	4,166,859	4,315,338	4,454,920	4,615,782
enditur	General government	4,012,847	4,166,859			
enditur	General government Fire protection services	4,012,847 1,299,490	4,166,859 1,352,923	1,413,691	1,440,232	1,532,570
enditur	General government Fire protection services Development and planning services	4,012,847 1,299,490 1,327,635	4,166,859 1,352,923 946,039	1,413,691 921,493	1,440,232 948,653	1,532,570 977,637
enditur	General government Fire protection services Development and planning services Public works and parks	4,012,847 1,299,490 1,327,635 2,006,774	4,166,859 1,352,923 946,039 2,070,573	1,413,691 921,493 2,121,275	1,440,232 948,653 2,173,953	1,532,570 977,637 2,228,686
enditur	General government Fire protection services Development and planning services Public works and parks Recreation	4,012,847 1,299,490 1,327,635 2,006,774 1,996,308	4,166,859 1,352,923 946,039 2,070,573 2,066,072	1,413,691 921,493 2,121,275 2,127,970	1,440,232 948,653 2,173,953 2,191,724	1,532,570 977,637 2,228,686 2,257,389
ənditur	General government Fire protection services Development and planning services Public works and parks Recreation Water utility	4,012,847 1,299,490 1,327,635 2,006,774 1,996,308 1,205,179	4,166,859 1,352,923 946,039 2,070,573 2,066,072 1,252,939	1,413,691 921,493 2,121,275 2,127,970 1,284,740	1,440,232 948,653 2,173,953 2,191,724 1,309,655	1,532,570 977,637 2,228,686 2,257,389 1,352,112
enditur	General government Fire protection services Development and planning services Public works and parks Recreation Water utility Sewer utility	4,012,847 1,299,490 1,327,635 2,006,774 1,996,308 1,205,179 1,137,879	4,166,859 1,352,923 946,039 2,070,573 2,066,072 1,252,939 1,173,093	1,413,691 921,493 2,121,275 2,127,970 1,284,740 1,202,772	1,440,232 948,653 2,173,953 2,191,724 1,309,655 1,226,055	1,532,570 977,637 2,228,686 2,257,389 1,352,112 1,250,037
enditur	General government Fire protection services Development and planning services Public works and parks Recreation Water utility Sewer utility Airport services	4,012,847 1,299,490 1,327,635 2,006,774 1,996,308 1,205,179 1,137,879 153,876	4,166,859 1,352,923 946,039 2,070,573 2,066,072 1,252,939 1,173,093 171,522	1,413,691 921,493 2,121,275 2,127,970 1,284,740 1,202,772 124,247	1,440,232 948,653 2,173,953 2,191,724 1,309,655 1,226,055 177,054	1,532,570 977,637 2,228,686 2,257,389 1,352,112 1,250,037 129,945
enditur	General government Fire protection services Development and planning services Public works and parks Recreation Water utility Sewer utility Airport services Transfers to other governments	4,012,847 1,299,490 1,327,635 2,006,774 1,996,308 1,205,179 1,137,879 153,876 5,324,860	4,166,859 1,352,923 946,039 2,070,573 2,066,072 1,252,939 1,173,093 171,522 2,685,590	1,413,691 921,493 2,121,275 2,127,970 1,284,740 1,202,772 124,247 2,640,404	1,440,232 948,653 2,173,953 2,191,724 1,309,655 1,226,055 177,054 2,593,864	1,532,570 977,637 2,228,686 2,257,389 1,352,112 1,250,037 129,945 2,545,928
enditur	General government Fire protection services Development and planning services Public works and parks Recreation Water utility Sewer utility Airport services	4,012,847 1,299,490 1,327,635 2,006,774 1,996,308 1,205,179 1,137,879 153,876	4,166,859 1,352,923 946,039 2,070,573 2,066,072 1,252,939 1,173,093 171,522	1,413,691 921,493 2,121,275 2,127,970 1,284,740 1,202,772 124,247	1,440,232 948,653 2,173,953 2,191,724 1,309,655 1,226,055 177,054	1,532,570 977,637 2,228,686 2,257,389 1,352,112 1,250,037

#### ADJUSTMENTS REQUIRED TO BALANCE FINANCIAL PLAN TO CONFORM WITH LEGISLATIVE REQUIREMENTS

Non-cash items included in Annual (Surplus)/Deficit					
Amortization on tangible capital assets	(1,649,830)	(2,161,512)	(2,295,523)	(2,403,265)	(3,966,447)
Cash items NOT included in Annual (Surplus)/Deficit					
Capital expenditures	4,078,637	15,350,460	4,020,350	3,232,241	46,895,473
Loan Proceeds	(704,754)	-	(1,150,000)	(930,000)	(5,750,000)
Long term debt payments	181,296	271,429	397,103	549,965	571,429
Capital lease payments	164,196	204,585	204,986	205,398	205,823
Transfer to Statutory Reserves	-		-	-	-
Transfers from Statutory Reserves	(40,000)	(140,000)	(40,000)	(40,000)	(80,000)
Transfers to Non-Statutory Reserves	797,534	1,171,399	1,211,081	1,323,341	1,336,830
Transfers from Non-Statutory Reserves	(657,949)	(643,931)	(620,553)	(529,500)	(978,709)
Transfers to Unappropriated Surplus	-	-	-	-	-
Transfers from Unappropriated Surplus	(11,495)	-	-	-	-
Financial Plan Balance	0	0	(0)	0	(0)

# **APPENDIX D**

Printed Date: 03/Apr/2025



Non-Market Change Roll Comparison Summary by Jurisdiction As of Revised Roll run on 2025-03-19 2025 Net General Taxable Values



# Area - 08 North Shore-Squamish Valley

#### Jurisdiction - 560 Village of Pemberton

Property Class	2024 Cycle 13	2025 Revised	NMC Land	NMC Impr	NMC Total	% Chg Due to NMC	% Chg Due to Market	% Chg
Res Vacant	\$108,212,700	\$104,807,700	-\$7,539,000		-\$7,539,000	-6.97%	3.82%	-3.15%
Res Single Family	\$737,242,100	\$787,211,400	\$13,364,000	\$14,571,100	\$27,935,100	3.79%	2.99%	6.78%
Res ALR	\$13,510,000	\$11,553,000	-\$1,957,000		-\$1,957,000	-14.49%		-14.49%
Res Farm	\$27,125	\$25,250					-6.91%	-6.91%
Res Strata	\$543,817,300	\$543,060,000	\$4,505,000	\$2,930,000	\$7,435,000	1.37%	-1.51%	-0.14%
Res Other	\$35,009,300	\$28,738,800	-\$3,395,800	-\$1,672,500	-\$5,068,300	-14.48%	-3.43%	-17.91%
01 - Residential Total	\$1,437,818,525	\$1,475,396,150	\$4,977,200	\$15,828,600	\$20,805,800	1.45%	1.17%	2.61%
02 - Utilities	\$17,944,005	\$19,091,555		-\$28,300	-\$28,300	-0.16%	6.55%	6.40%
03 - Supportive Housing								
04 - Major Industry								
05 - Light Industry	\$42,201,000	\$38,942,500					-7.72%	-7.72%
06 - Business And Other	\$226,865,501	\$229,296,301	\$4,906,228	-\$6,844,928	-\$1,938,700	-0.85%	1.93%	1.07%
07 - Managed Forest Land								
08 - Rec/Non Profit	\$4,333,000	\$4,383,900					1.17%	1.17%
09 - Farm	\$322,066	\$333,733	\$11,667		\$11,667	3.62%		3.62%
S.644LGA/398VC	\$685,700	\$609,900		-\$125,700	-\$125,700	-18.33%	7.28%	-11.05%
Total All Classes	\$1,730,169,797	\$1,768,054,039	\$9,895,095	\$8,829,672	\$18,724,767	1.08%	1.11%	2.19%

# APPENDIX D

Printed Date: 03/Apr/2025



Non-Market Change Roll Comparison Summary by Jurisdiction

As of Revised Roll run on 2025-03-19 2025 Net General Taxable Values



# Non Market Change (NMC) Reasons

When reporting by specific reason(s), only folios matching the selected combination of reason(s) are included.

When reporting by primary reason, only the primary reason is included based on the hierarchy below. To view other reasons contributing to a folio's NMC, see the Roll Comparison Detail report or the Roll Comparison Detail Extract report.

Boundary Extension:	Jurisdiction change, usually the result of a municipal incorporation or annexation
Property Class Change:	A change in property class i.e. from Residential to Business and Other
Exemption Status Change:	A change in exemption status i.e. taxable to non taxable or vice versa
Additions or Deletions:	Adding a new folio or deleting a folio. A subdivision would result in an Add for the new folios and either an Inventory Change or a Deletion of the parent property depending on how the subdivision was processed
Inventory Change:	A modification of data that is not related to market shifts that will cause a change to the value of a property i.e. new construction
Zoning Change:	Change in property zoning

# **APPENDIX D**

Printed Date: 03/Apr/2025



Non-Market Change Roll Comparison Summary by Jurisdiction As of Revised Roll run on 2025-03-19 2025 Net General Taxable Values

